

Sustainable Development Select Committee Agenda

Wednesday, 12 March 2014
7.00 pm, Committee Room 1
Civic Suite
Lewisham Town Hall
London SE6 4RU

For more information contact: Timothy Andrew (Tel: 0208 31 47916)

Part 1

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Sustainable Development Select Committee Members

Members of the committee, listed below, are summoned to attend the meeting to be held on Wednesday, 12 March 2014.

Barry Quirk, Chief Executive
Tuesday, 4 March 2014

Councillor Liam Curran (Chair)	
Councillor Suzannah Clarke (Vice-Chair)	
Councillor Obajimi Adefiranye	
Councillor John Bowen	
Councillor Julia Fletcher	
Councillor Ami Ibitson	
Councillor Mark Ingleby	
Councillor Marion Nisbet	
Councillor Eva Stamirowski	
Councillor Alan Hall (ex-Officio)	
Councillor Kevin Bonavia (ex-Officio)	

MINUTES OF THE SUSTAINABLE DEVELOPMENT SELECT COMMITTEE

Tuesday, 4 February 2014 at 7.00 pm

PRESENT: Councillors Liam Curran (Chair), Suzannah Clarke (Vice-Chair), Obajimi Adefiranye, John Bowen, Julia Fletcher, Ami Ibitson, Mark Ingleby, Marion Nisbet and Eva Stamirowski and Alan Hall

ALSO PRESENT: Councillor Carl Handley, Timothy Andrew (Scrutiny Manager), Lesley Brooks (Service Group Manager, Parking), Nick Harvey (Cycling Programme Manager), John Miller (Head of Planning) and Simon Moss (Policy and Development Manager, Transport)

1. Minutes of the meeting held on 10 December 2013

Resolved: to agree the minutes of the meeting held on 10 December as an accurate record, subject to two amendments.

Following discussion of section 5.3-5.4 the Committee resolved to note its concerns about the production of recycling league tables. It was felt that Lewisham's poor performance in official league tables should be challenged based on information provided by officers. Specifically, it was believed that the bias against Lewisham's waste to energy solution to diversion from landfill should be given a higher status in league tables, and that failing this, Lewisham should produce its own league table.

Following discussion of section seven, the Committee resolved to note the suggestion that the Sayes Court Garden project should produce a visual representation of their plans, in order to aid communication of the Sayes Court vision.

2. Declaration of interests

Councillor Ingleby declared a non-prejudicial interest in relation to item five as Chair of the Friends of Grove Park nature reserve.

3. Government parking consultation

Lesley Brooks (Service Group Manager, Parking) introduced the report; the following key points were noted:

- The government was consulting on changes to local authority parking enforcement.
- The changes had been brought forward, in part, because of the Portas review of high streets.
- Officers believed that the consultation did not propose anything which would have a significant detrimental impact on parking enforcement in Lewisham.

- Enforcement in the borough was applied fairly, and was balanced to meet the demand for short term parking near businesses, where this was required.

In response to questions from the Committee, the following key points were noted:

- It was not anticipated that the proposals would result in any significant changes to engagement with the community.
- The parking service's three year implementation plan was formulated with the concerns of local people in mind.
- The consultation put forward proposals to formalise the process for instigating reviews of parking enforcement based on local petitions. With existing resources, it would be difficult for the council to respond to a new regime of formal petitions about changes to parking.
- The changes to the rules on use of CCTV enforcement were being proposed to deal with authorities that had been 'overzealous' with their use of mobile CCTV.
- Lewisham only used CCTV enforcement in limited circumstances to deal with the most serious parking violations.
- Income from enforcement was ring-fenced for delivery of parking services and maintenance projects.
- The Council, TfL and housing providers in the borough would be required to make their own submissions to the consultation.
- Where signage was due to be installed as part of redevelopment schemes, Traffic signs and lining were co-ordinated at completion, where this was practically possible
- The Council aimed to develop enforcement schemes which reflected the needs of the locality – as long as there was no detrimental impact on safety.
- Lewisham offered a five minute 'grace period' for dropping off and picking up – this had to be balanced with the requirements for (and necessary turnover of) short term parking.
- A fifteen minute grace period would be unenforceable.
- The consultation would close on 14 February; the government had no timetable for responding to submissions.

Resolved: to note the report and endorse the response to the Government parking consultation proposed by officers.

4. Planning service annual monitoring report

John Miller (Head of Planning) introduced the report; the following key points were noted:

- The annual monitoring report provided an update on the implementation of planning policy in the preceding year. It also provided a 'look ahead' to future developments and included statistics about performance.

In response to questions, the following key points were noted:

- The section on neighbourhood plans provided an update on the preceding year – and did not include updates on organisations that might be putting forward plans in the near future.
- The increase in retail space in Loampit Vale did not relate to the leisure centre – but rather to business space.

- The Lewisham Gateway scheme was due to start in April, with the development of the first two blocks.
- It appeared as though there had been an increase in applications relating to protected trees. However, tree maintenance was a cyclical process – so it was not unusual for there to be fluctuations in applications.
- The information provided related to protected trees on private land rather than street trees or trees in parks.
- Grove Park was not designated as a district town centre. There were criteria for designating district centres, which Grove Park did not meet.
- There were 93 shopping parades of various sizes in the borough; the Committee had previously considered the role of these centres.
- Design was a planning consideration – and a matter for Members of planning committees.
- The design review panel was made up of architects and practitioners from a group of experts from across London.
- No detailed analysis had been carried out to ascertain the number of planning decisions that had been upheld/overturned in comparison with decisions accepted or rejected by planning committees. However, there were no apparent trends in the outcome of appeals.
- The Council worked collectively to meet the challenge of providing new school places.
- The requirement for new classrooms was a London wide issue, which required a mixed array of solutions. Work in Lewisham to enlarge schools was being led by the Children and Young People directorate.
- Census categories had been used to present demographic information about the ethnic origin of residents in Lewisham. This did not include an additional breakdown of the ‘white other’ category, though it was recognised that the individual groups within this category may well have different needs.
- There were three enforcement officers in the planning department and each had a substantial workload. The Council had agreed to concentrate on the most serious cases of contravention.
- About 500 issues a year were reported to the department. The Council had committed to focusing on serious contraventions, within existing resources.

Resolved: to note the report.

5. Update on plans for the Bakerloo line, DLR and Overground

Simon Moss (Transport Policy and Development Manager) introduced the report; the following key points were noted:

- The report provided an update on the Docklands Light Railway (DLR), Overground and Bakerloo line but it was unlikely that Lewisham would get all three rail improvements.
- Over the past year there had been concurrent studies by Transport for London (TfL) looking at the feasibility of extending the DLR and Bakerloo line.
- Officers were concerned about potential plans to extend the DLR through the borough- because the extension would not fit alongside existing infrastructure – and had the potential to create substantial disruption as it passed through the borough. For example, one version of the proposals would take the line through Ladywell fields, which would be unacceptable.

- It was also clear from TfL's DLR feasibility studies that the benefit cost ratio was likely to be too low to make the case for the extension.
- The ratio was estimated to be less than 1 – meaning for every pound spent there would be less than one pound in benefits generated. As a minimum requirement a viable transport scheme should have a ratio of more than two.
- The Mayor of Lewisham had written to the Mayor of London to express disappointment at the findings of the DLR study – and to reiterate the borough's interest in the extension of the London Overground via Lewisham.
- It was most likely that the extension of the Bakerloo line would take over the Hayes line – freeing up capacity for the Overground to operate via Lewisham.
- It was recognised that there was insufficient capacity at Lewisham at present to extend the Overground, therefore, any Overground extension would need to be combined with an extension of the Bakerloo line.
- The Bakerloo line had a cost benefit ratio of 3.5. It was a more expensive project than the Overground but this was a healthy ratio.
- The extension of the Bakerloo line would be estimated to create more than £7.5B pounds of benefits as a result of its £2B cost.
- There were reasons for optimism; however, there were also a number of unresolved issues.
- Primarily, it was not clear how any spare capacity created at Lewisham station would be used. The space would be valuable and all parties involved would be keen to utilise it.

In response to questions from the Committee, the following key points were noted:

- The cost benefit ratio of the Bakerloo line extension had substantially increased in the time since the Committee had last considered the issue. It was not clear why this was the case – but it was likely that it was a result of changing demographics and assumptions about future regeneration in the borough.
- There were no immediate plans to commission further feasibility work from consultants.
- LB Bromley was committed to the extension on the DLR- but it was recognised that there were significant limitations which would need to be addressed in order to make it feasible.
- In its current form, with the low cost benefit ratio, the extension of the DLR was not feasible.
- There was a strong case for the extension of the Bakerloo line. However, an Overground extension would be quicker and cheaper to deliver.
- There would need to be a commitment to extending the Bakerloo line before the borough could commit to an Overground extension. This might involve building a new station to the south of the town centre.
- It was recognised that the 'Catford loop' line was poorly served. Officers were not able to rule out the potential of using the line for the Bakerloo line.
- The DLR could not use ordinary rail track – and this ruled out the option of allowing the DLR to take over the Hayes Line.
- It wasn't yet clear where any future Overground extension would start and finish. Lewisham would not, however, want to lose its connection to central London.

- Councillors could be involved in all stages of the planning process. Officers would return to the committee on a regular basis to provide updates, information and advice on developments.

Resolved: to note the report – and to recommend that the committee retains its focus on rail infrastructure in 2014/15.

6. Road safety and cycling

Nick Harvey (Cycling Programme Manager) introduced the report, the following key points were noted:

- The borough's cycling programme was informed by regional and national policy.
- There had been a major increase in cycling in Lewisham, much like the rest of the country.
- The Council supported a range of cycling initiatives — but not all were led by the transport team.
- The Mayor of London had appointed a cycling commissioner to review the implementation of cycle superhighways in London.
- It was clear from consultation that cyclists would prefer segregated tracks.
- Both cycle superhighways (four and five) planned in the borough were difficult to deliver. The layout of the Amersham gyratory in New Cross Gate was a major obstacle to any proposed route through the borough
- Current plans brought the superhighway to New Cross Gate as the Amersham gyratory made it difficult to take it further. However, plans for superhighways were being re-designed across London to a higher standard – and this should improve proposals for routes through the borough.
- The 'Quietways' programme was designed to encourage inexperienced cyclists- by following less busy routes. Lewisham would benefit from a Quietway being proposed between Waterloo and Greenwich Park.
- The development of Quietways would involve different measures from those employed on Super highways.
- It was hoped that the Waterloo – Greenwich line would be in delivery by 2015. There could also be five other routes running through the borough within the next ten years.
- Officers had been working on a cycle safety programme with cyclists and drivers. Work was particularly focused on drivers of heavy goods vehicles.
- Other initiatives were taking place with schools and a successful cycle loan scheme had been set up to encourage people to cycle by negating the upfront cost of starting to cycle.

In response to questions from the Committee; the following key points were noted:

- It was recognised that some cyclists were aggressive and rode dangerously however – this was likely to be the result of the poor conditions cyclists were required to negotiate. Better provision would result in less conflict.
- Air pollution was a significant problem for cyclists. The benefits of being active had to be weighed against the risks of inhaling traffic fumes. Nonetheless, cycling was part of the solution to air pollution – and should be encouraged.
- Shared use of parks and pavements would be an option in some circumstances – however – as cycling became more popular there would be more pressure placed on shared spaces, so it would be best to create

dedicated spaces for cyclists; segregated cycling lanes would be the best option.

- Work was on-going to improve the safety of HGVs. TfL was currently working on proposals to ban HGVs without safety equipment from driving on its roads. The borough had also secured agreement from major developers in the borough to ensure that their HGVs would have safety equipment fitted and their drivers would have CPC (certificate of professional competence) training.

Resolved: to note the report.

7. Select Committee work programme

Resolved: to remove the item on parks and street trees from the agenda and suggest that it be considered for the 2014/15 work programme; to add additional items on changes to carer parking permits and the regeneration strategy implementation plan to the agenda for the Committee's meeting on 12 March.

8. Items to be referred to Mayor and Cabinet

The meeting ended at 9.00 pm

Chair:

Date:

MINUTES OF THE JOINT MEETING OF HOUSING SELECT COMMITTEE AND SUSTAINABLE DEVELOPMENT SELECT COMMITTEE

Monday, 2 December 2013 at 7.00 pm

PRESENT: Councillors Liam Curran (Chair), Vincent Davis (Vice-Chair), Obajimi Adefiranye, Anne Affiku, Paul Bell, Amanda De Ryk, Mark Ingleby and Marion Nisbet and ex officio member Councillor Alan Hall

APOLOGIES: Councillors Carl Handley, Suzannah Clarke, Julia Fletcher, Patsy Foreman, Darren Johnson and Eva Stamirowski

ALSO PRESENT: Councillor Paul Maslin (Cabinet Member for Resources), Justin Carr (Strategic Planning Manager, Development Decisions, Greater London Authority), Jeff Endean (Housing Programmes and Strategy Team Manager), Rob Holmans (Director of Regeneration and Asset Management), Genevieve Macklin (Head of Strategic Housing), Petra Der Man (Principal Lawyer), John Miller (Head of Planning), Janet Senior (Executive Director for Resources & Regeneration), Kevin Sheehan (Executive Director for Customer Services), Louise Spires (Strategy, Policy & Development Manager), Timothy Andrew (Scrutiny Manager), Charlotte Dale (Scrutiny Manager) and Salena Mulhere (Overview and Scrutiny Manager)

1. Election of the Chair

- 1.1 Salena Mulhere opened the meeting and sought nominations for Chair of the meeting. Councillor Adefiranye nominated Councillor Curran and the committees agreed that Councillor Curran would chair the meeting.

2. Declarations of interest

- 2.1 The Chair declared a non-prejudicial personal interest in relation to item 3, in that he was a public supporter of the heritage projects linked to the Convoys Wharf development.

3. Regeneration and housing in Deptford and New Cross

- 3.1 John Miller outlined the strategic aims of the Council in relation to the regeneration of Deptford and New Cross, reporting that four of the five strategic sites identified in the core strategy were in this area. In response to a question from the Chair, John reported that the biggest obstacle to regeneration was the economic downturn and the consequent reduction in public funding.
- 3.2 In response to questions from Members of both committees it was noted that:

- The Core Strategy had been widely consulted on prior to its adoption in June 2011; went to Mayor and Cabinet and Full Council six times; and was a 15 year strategic plan with overall principles designed to be robust during periods of change in the economic and housing climate. Together with the Sustainable Communities Strategy, that had also been widely consulted on and developed alongside the Core Strategy, it set out the Council's vision for the borough.
- A charette had been held involving a variety of stakeholders which had focussed on the future of the Creekside area. This event did not result in a statutory plan for the area but was instrumental in the subsequent creation of the conservation area covering part of the area; and plans to introduce supplementary planning guidance for Creekside, including specific pedestrian and cycle routes.
- The London Plan was currently being updated and was the strategic plan for London, taking precedence over local plans and, as such, the Council's Core Strategy had to be in general conformity with it.
- The Council was working with the New Cross Gate Trust on the future approach to the land previously intended to house the New Deal for Communities (NDC) Centre project. Officers would be working with the Trust on options for the land in the new year and the Council would use its influence to ensure progress in taking forward plans for the site within the next 18 months.

3.3 Justin Carr provided information on the London Plan and the change from specific affordable housing targets to seeking the maximum reasonable amount of affordable housing on each site, subject to viability assessments. He also outlined the process for producing and testing a developer's viability assessment using an excel based model (the 'Three Dragons Toolkit') which estimated the impact on residual land values of varying the number of affordable housing units and fulfilling section 106 obligations / paying a Community Infrastructure Levy (CIL), amongst other things. It was noted that planning authorities could challenge the inputs to the model but that in developments where an area was due to be transformed it was hard to benchmark the development and assess the growth factor. It was further noted that the GLA was in the early stages of planning an investigation of the toolkit/viability process.

3.4 In response to questions from Members of both Committees it was noted that:

- The GLA had a good relationship with Lewisham's Planning team and did not usually get a high number of referrals from developers requesting that the GLA act as planning authority rather than Lewisham.
- The draft London Housing Strategy, produced by the GLA's Housing Department, had been published and it set out an investment programme designed to meet a variety of housing need.
- The representation hearing for the Convoys Wharf development was due to take place in February at City Hall (as per the procedure for representation hearings at the GLA, available on the GLA website) and 15 minutes would be allocated to any objectors, 15 minutes to supporters, 5 minutes to the developer and 5 minutes to the Council.
- The GLA was in regular contact with the Council's Planning Team in relation to this application.

- Representations on the application could be made up to the day of the representation hearing.
- The ground rent model (where public bodies lease land to developers in return for ground rent payments that are indexed to land values) was mentioned in the draft London Housing Strategy and the Royal Borough of Kensington and Chelsea had implemented a similar model to secure additional affordable housing in their borough.
- In relation to the Convoys Wharf development, the GLA would like the Council to be a signatory to the Section 106 Agreement and receive the payments and the Council would work with the GLA on the detail of the Section 106 Agreement.
- Justin Carr could not imagine a scenario whereby the benefits of a Section 106 Agreement would go out of the borough in which the development was situated.

3.5 Members discussed the importance of the site's heritage and asked Justin to flag their concerns with the GLA.

3.6. The committees discussed affordable housing and the following key points were made:

- The Council's target for affordable housing was 50% on qualifying sites but this was subject to viability. The Council employed a qualified consultant (paid for by the developer) to challenge the viability information presented.
- The London Assembly held the Mayor of London to account in terms of affordable housing delivery.
- Affordable rents of 80% of local market rents were not necessarily affordable and a two bed flat in Deptford/New Cross could cost £1000 a month to rent if set at this level.
- Although affordable rent could be set at up to 80% of local market rents, it could be set at a lower percentage and on the Heathside and Lethbridge development had been set at a level which made it equivalent to social rent.
- The Developers at Convoys Wharf had proposed 15% affordable housing made up of 25% affordable rented units and 75% intermediate housing but negotiations on these figures had not yet started and a housing association partner had not been agreed.

3.7. Councillor Maslin reported that the deficit reduction achieved by the Government was partly the result of infrastructure cuts, including to social housing subsidies, which inevitably had an impact on the levels of affordable housing being achieved in new developments.

3.8 **RESOLVED:** That a referral be made to Mayor and Cabinet recommending that:

(1) In relation to the Convoys Wharf Development for which the Mayor of London will be acting as planning authority, Council officers recommend to the GLA that:

- When assessing and challenging the Developer's viability statement the sales figures achieved in comparable developments (particularly,

for example, neighbouring riverside developments in Greenwich) must be taken into consideration;

- The representation hearing should take place in the borough of Lewisham, preferably at a venue close to the Convoys Wharf site;
- The Mayor of London should make a site visit;
- The Developer’s viability statement should be reassessed as later phases of the development come on stream so that if sales figures exceed expectations, a higher level of affordable housing can be provided in the final phases; and
- The Mayor of London should take into account successful heritage schemes in developments in coastal Europe that are similar to the heritage schemes of Build the Lenox and Sayes Court Gardens proposed for this development;

And more generally that:

- The Mayor of London should review the way in which affordable housing statistics for developments in London are presented, to clearly show the breakdown of the different “types” of affordable housing achieved including social rented, affordable rented and intermediate. The Mayor should also consider including figures for the actual rents that will be charged.

(2) in relation to the Convoys Wharf Development, that:

- The Council’s communications team publicise the deadline for making submissions to the GLA on this application; and
- The Council’s representations on the development are co-ordinated as a matter of urgency, given the indicative timetable provided by the GLA for deciding the application.

(3) That:

- The GLA and the Council should explore the ground rent model (where public bodies lease land to developers in return for ground rent payments that are indexed to land values) in relation to future developments, where appropriate; and
- The Draft London Housing Strategy is given a wide consultation within the Council including going to the Housing Select Committee.

4. Items to be referred to Mayor and Cabinet

4.1 **RESOLVED:** That a referral be made to Mayor and Cabinet as outlined above.

The meeting ended at 9.25 pm

Chair:

Date:

Agenda Item 3

Sustainable Development Select Committee			
Title	Declaration of interests		
Contributor	Chief Executive	Item No.	3
Class	Part 1 (open)	Date	12 March 2014

Declaration of interests

Members are asked to declare any personal interest they have in any item on the agenda.

(1) Personal interests

There are three types of personal interest referred to in the Council's Member Code of Conduct:-

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests

(2) Disclosable pecuniary interests are defined by regulation as:-

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member's knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:-
 - (a) that body to the member's knowledge has a place of business or land in the borough; and

- (b) either
 - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
 - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

(3) Other registerable interests

The Lewisham Member Code of Conduct requires members also to register the following interests:-

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25

(4) Non registerable interests

Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

(5) Declaration and Impact of interest on members' participation

- (a) Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take no part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- (b) Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the

interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph (c) below applies.

- (c) Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- (d) If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- (e) Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

(6) Sensitive information

There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

(7) Exempt categories

There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-

- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
- (b) School meals, school transport and travelling expenses; if you are a parent or guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor;
- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception)

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Agenda Item 4

Sustainable Development Select Committee		
Title	Response from Mayor and Cabinet to matters referred by the Housing Select Committee and Sustainable Development Select Committee – Regeneration and Housing in Deptford	
Key Decision	No	Item 4
Contributors	Executive Director for Resources and Regeneration (Head of Business & Committee)	
Class	Part 1	12 March 2014

1. Summary

This report informs members of the response given at Mayor and Cabinet to a referral in respect of recommendations to the Mayor following discussions held on Regeneration and Housing in Deptford and New Cross, at a joint meeting of the Housing Select Committee and Sustainable Development Select Committee on 2 December 2013.

2. Purpose of the report

To report to members the response given at Mayor and Cabinet to recommendations made by the Select Committees on 19 February 2014.

3. Recommendation

The Committee is recommended to receive the Mayoral response to the referral on Regeneration and Housing in Deptford.

4. Background

- 4.1 The Mayor considered the attached report entitled 'Response to referral by Housing Select Committee and Sustainable Development Select Committee on Regeneration and Housing in Deptford' at the Mayor and Cabinet meeting held on 19 February 2014.

5. Mayoral response

- 5.1 The Mayor received an officer report and a presentation from the Cabinet Member for Regeneration, Councillor Alan Smith.
- 5.2 The Mayor resolved that the response shown in the attached report be submitted to the Committee.

Background papers

Mayor & Cabinet minutes 19 February 2014

If you have any queries on this report, please contact Kevin Flaherty, Head of Business & Committee, 0208 314 9327

Mayor & Cabinet		
Report Title	Response to referral by Housing Select Committee and Sustainable Development Select Committee on Regeneration and Housing in Deptford	
Key Decision	Yes	Item No.
Ward	All	
Contributors	Executive Director of Resources and Regeneration	
Class	Part 1	Date: 19 February 2014

1. Purpose

- 1.1 This report sets out the Mayors response to the referral from the Housing Select Committee and Sustainable Development Select Committee on Regeneration and Housing in Deptford.

2. Summary

- 2.1 The Housing Select Committee and Sustainable Development Select Committee held a joint meeting on 2nd December 2013 and referred a report from that meeting to the Mayor on 4th December 2013. The joint committee report made a number of recommendations for officer action regarding the Convoys wharf planning application and other matters. This report provides the detail of how officers have responded to these recommendations.

3. Recommendation

- 3.1 The Mayor is recommended to:
- Approve the responses from the Executive Director for Resources and Regeneration to the Housing and Sustainable Development Select Committees.
 - Agree that this report should be forwarded to the Housing and Sustainable Development Select Committees.

4. Policy Context

- 4.1 The contents of this report are consistent with the Council's policy framework.

5. Background

- 5.1 The Housing Select Committee and Sustainable Development Select Committee held a joint meeting on the subject of regeneration and housing in Deptford and New Cross on 2nd December 2013. The select committees referred a report from that meeting to the Mayor and Cabinet meeting on 4th December 2013.

5.2 The joint select committee meeting questioned Council officers and Justin Carr, Strategic Planning Manager at the GLA, on a number of issues.

6. Response from the Mayor

6.1 The referral report recommended at paragraph 3.2 that in relation to Convoys Wharf planning application, Council officers should recommend to the GLA a number of actions. These are set out below together with responses:

6.2 **Recommendation 1:** *'When assessing and challenging the Developer's viability statement the sales figures achieved in comparable developments (particularly, for example, neighbouring riverside developments in Greenwich) must be taken into consideration'.*

6.3 **Officers response.** Planning officers prepared a report on the Convoys Wharf planning application that was considered by the Council's Strategic Planning Committee at their meeting on 16th January 2014. The recommendation from the report is that the Mayor of London be advised that the report represents the views of Lewisham Council on the planning application. The Strategic Planning Committee report at paragraph 7.7.6 states that the Council has had the financial appraisal from the Convoys application independently reviewed and the conclusions of this review were attached to the report as Appendix 3. These raise a number of issues to be explored further and the Council considers that there are a number of items in the appraisal that should be adjusted. These include further consideration of anticipated sales values and evidence from values achieved in comparable developments was examined in reaching this conclusion. The report further recommends that the GLA should undertake its own analysis to satisfy itself that the appraisal is robust.

6.4 **Recommendation 2:** *The Representation Hearing should take place in the borough of Lewisham, preferably at a venue close to the Convoys Wharf site.*

6.5 **Officer response.** Planning officers have been advised that it is the intention of the GLA to hold the hearing at City Hall rather than at a local venue.

6.6 **Recommendation 3.** *The Mayor of London should make a site visit.*

6.7 **Officer response.** Planning officers have been advised that the Mayor of London will undertake a site visit prior to the hearing.

6.8 **Recommendation 4.** *The Developer's viability statement should be reassessed as later phases of the development come on stream so that if sales figures exceed expectations, a higher level of affordable housing can be provided in the final phases.*

- 6.9 **Officer response.** The response to recommendation 1 above states that the council has concerns about the viability statement and has pointed these out to the GLA. In addition paragraph 8.2.2 of the report to Strategic Planning Committee further recommends that the GLA needs to consider whether ‘the scheme will ultimately exceed a reasonable profit benchmark and therefore have the potential to deliver additional affordable housing’. The committee resolved to highlight the need for a financial review mechanism in its representations to the London Mayor.
- 6.10 **Recommendation 5.** *The Mayor of London should take into account successful heritage schemes in developments in coastal Europe that are similar to the heritage schemes of Build the Lenox and Sayes Court Gardens proposed for this development.*
- 6.11 **Officer response.** Officers are in regular discussions with the community groups and the GLA to ensure that the benefits of the community projects are understood and taken into account, including successful European precedents.
- 6.12 **Recommendation 6.** *The Mayor of London should review the way in which affordable housing statistics for developments in London are presented, to clearly show the breakdown of the different “types” of affordable housing achieved including social rented, affordable rented and intermediate. The Mayor should also consider including figures for the actual rents that will be charged.*
- 6.13 **Officer Response.** The Mayor of London monitors all development that takes place within London through the London Development Database (LDD). Details of all residential schemes are entered into the LDD including a breakdown of the different “types” of affordable housing - social rented, affordable rented and intermediate housing. The data is entered by each borough planning service. The Mayor of London and all London Boroughs can therefore already access this data and utilise it to present statistics for social rented, affordable rented and intermediate housing.
- 6.14 **Recommendation 7 (paragraph 3.4 of scrutiny report).** *The Council’s communications team publicise the deadline for making submissions to the GLA on this application.*
- 6.15 **Officer response.** Information is provided on the Council’s web site explaining that the effect of the Mayor of London’s decision to act as local planning authority in this case is that the London Borough of Lewisham has no formal planning powers in the determination of this application, the grant (or refusal) of planning permission, the scope of conditions or the content of any Section 106 Agreement. The Council will continue to provide publicity and press releases on the need for and timing of representations to the Mayor of London.

The webpage for Convoys Wharf is:
<http://www.lewisham.gov.uk/inmyarea/regeneration/deptford/north-deptford/Pages/Convoys-Wharf.aspx>

- 6.16 **Recommendation 8 (paragraph 3.4 of scrutiny report).** *The Council's representations on the development are co-ordinated as a matter of urgency, given the indicative timetable provided by the GLA for deciding the application.*
- 6.17 **Officer response.** The Council's Strategic Planning Committee agreed a series of recommendations at its meeting on 16th January 2014 which set out the Lewisham views on the Convoys application. These have been sent to the GLA so they can be fully documented and considered within the timetable established by the GLA. The Committee also referred the decision to Full Council at the earliest possible opportunity for noting as an information item.
- 6.18 **Recommendation 9 (paragraph 3.4 of scrutiny report).** *The GLA and the Council should explore the ground rent model (where public bodies lease land to developers in return for ground rent payments that are indexed to land values) in relation to future developments, where appropriate.*
- 6.19 **Officer response.** Officers will undertake further investigation of this approach.
- 6.20 **Recommendation 10 (paragraph 3.4 of scrutiny report).** *The Draft London Housing Strategy is given a wide consultation within the Council including going to the Housing Select Committee.*
- 6.21 **Officer response.** The Draft London Housing Strategy was due to be discussed at the Overview and Scrutiny Committee on Monday 10th February 2014 and the Mayor and Cabinet meeting on Wednesday 12th February.

7 Legal implications

- 7.1 According to the Lewisham constitution, the procedures which the Mayor is required to follow when a report is referred from a scrutiny committee is that he will make a formal reply within two months of receipt
- 7.2 There are no other legal implications arising from this report.

8. Financial Implications

- 8.1 There are no specific financial implications arising from this report

9 Crime and disorder implications

- 9.1 There are no specific crime and disorder implications arising from this report.

10 Equalities implications

- 10.1 Lewisham's Comprehensive Equalities Scheme (CES) 2012-16 describes the Council's commitment to equality for citizens, service users and employees. The CES is underpinned by a set of high level strategic objectives which incorporate the requirements of the Equality Act 2010 and the Public Sector Equality Duty;-
- tackle victimisation, harassment and discrimination
 - to improve access to services
 - to close the gap in outcomes for citizens
 - to increase understanding and mutual respect between communities
 - to increase participation and engagement

11 Environmental implications

- 11.1 Environmental issues are at the heart of the planning process and the Convoys wharf planning application was accompanied by an Environmental impact analysis which is a statutory requirement.

12 Conclusion

- 12.1 The recommendation referred to the Mayor from the joint meeting of the Housing Select Committee and Sustainable Development Select Committee have been answered in section 6 of this report. The Mayor will now refer this response back to the joint committees.

Background documents

Short Title Document	Date	File Location	File Reference	Contact Officer	Exempt
Planning & Compulsory Purchases Act 2004 (as amended)	2004	Laurence House	Planning Policy	Brian Regan	No

If you have any queries on this report, please contact Brian Regan, Planning Policy, 3rd floor Laurence House, 1 Catford Road, Catford SE6 4RU – telephone 020 8314 8774.

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Sustainable Development Select Committee		
Title	Update on the Energy Company Obligation and opportunities for energy efficiency and carbon reduction projects in Lewisham	
Contributor	Sustainable Resources Group Manager; Sustainability and Climate Change Policy Lead	Item. 5
Class	Part 1 (open)	12 March 2014

1. Purpose

- 1.1 This report provides an update to the Sustainable Development Select Committee on activity in the borough under the Energy Company Obligation.

2. Recommendations

- 2.1 The Sustainable Development Select Committee is asked to note the approach set out in sections 4-5 below.

3. Policy context

National

- 3.1 The Climate Change Act 2008 commits the UK to an 80% reduction in greenhouse gases for the year 2050 from a 1990 baseline with an interim milestone of 34% by 2020.
- 3.2 The Energy Company Obligation (ECO) was established by the Government in 2013 as the latest carbon reduction, energy efficiency and fuel poverty obligation placed upon energy companies. ECO has three strands:
1. Carbon Emissions Reduction Obligation (CERO): focuses on hard to treat homes and in particular solid wall insulation in all tenures of housing.
 2. Carbon Savings Community Obligation (CSCO): targets the most deprived Lower Super Output Areas in the country. CSCO is open to all tenures of property and designed to provide insulation measures.
 3. Home Heating Cost Reduction Obligation (HHCRO): only available to private sector homes; designed to support measures that improve the ability of low income and vulnerable households to heat their homes and will fund heating upgrades and loft and cavity wall insulation.

Local

- 3.3 Lewisham's Sustainable Community Strategy includes the strategic priority 'Clean, green and liveable': where people live in affordable, high quality and adaptable housing, have access to green spaces and take responsibility for their impact on the environment.
- 3.4 Climate Local, the successor to the Nottingham Declaration, was launched by the Local Government Association in 2012 as a means to demonstrate local

government's commitment to action on climate change. Lewisham Council signed up to Climate Local in November 2012, and has published an Action Plan setting a new borough-wide carbon reduction target of a 44% reduction in CO₂ emissions by 2020 from a 2005 baseline.

- 3.4 The Lewisham Insulation Partnership ran from September 2011 until December 2012 and used Carbon Emissions Reduction Target funding to deliver over 4,000 loft and cavity wall insulation jobs and draw in over £1m of funding to the borough.

4. Current position on ECO

- 4.1 In response to concerns about rising energy prices, the Government announced changes to ECO in the Autumn Statement, including extending the first phase to 2017 from 2015. The Government is planning a further consultation on ECO, which is expected to start in February/March 2014. The outcome of the consultation will be retrospectively applied from April 2014.
- 4.2 The changes to ECO have reduced the amount of funding available for certain types of work, notably 'hard to treat' cavity wall insulation and solid wall insulation. In the days following the Autumn Statement ECO funding offers were withdrawn and there remains a degree of instability. It is hoped that once the full details of changes to ECO are established that the extended duration of the first phase of ECO will bring some stability.
- 4.3 Lewisham's Energy Efficiency Installations Framework was established in 2013 as a means for delivering energy efficiency and carbon reduction measures, including accessing funding from ECO. A contract to provide services under the 4 year single contractor Framework was awarded to Osborne Energy following an OJEU compliant procurement process. The Framework has been designed to allow other boroughs and social housing providers in the South-East London sub-region to use it.

5. Opportunities under ECO

Hard to treat cavity wall insulation

- 5.1 Hard to treat cavity wall insulation relates to blocks of over 3 storeys and cavity walls of non-standard configuration. Prior to the changes to ECO brought in at the end of 2013 these works could potentially deliver substantial levels of over-funding which could be used to cross-subsidise other works. These levels of funding are now no longer available.
- 5.2 Despite ECO's instability Lewisham Council has been able to secure rates for the installation of hard to treat cavity wall insulation through the Energy Efficiency Installations Framework that will fully cover the cost of the works. Works are currently proceeding on 1,100 Lewisham Homes properties in 59 blocks identified as eligible. Although subject to final onsite surveys, works to these 1,100 properties are expected to generate £1m ECO funding. The works need to complete before the end of May 2014 when the rates are expected to reduce.

Borough-wide insulation offer

- 5.3 Following agreement of the Energy Efficiency Installation Framework the initial priority has been to target Lewisham Homes properties eligible for the higher levels of ECO funding for cavity wall works before rates fall.
- 5.4 The next phase of work is to develop an ECO-funded offer available to as many residents as possible across different housing tenures. This offer is expected to cover loft and cavity wall insulation measures but will also potentially include other measures where funding is available such as boiler repairs and heating upgrades.
- 5.5 The areas eligible for CSCO have increased from the 15% most deprived lower super output areas (LSOAs) to 25%; in Lewisham this has the effect of making a total of 94 areas eligible for funding. As there are no restrictions on tenure in CSCO areas, this helps extend the potential opportunities, as will other changes that allow standard cavity walls and loft insulation to be funded through CERO.
- 5.6 An area-based approach will be used to ensure that residents are able to get the best possible deal on insulation within the funding framework that exists.

Support for businesses

- 5.7 ECO does not cover non-domestic properties, and currently there is limited support for businesses on energy efficiency beyond information. Pressures on resources are likely to limit the level of active support that can be offered but the Council will continue to seek out potential opportunities and look at ways the Energy Efficiency Installations Framework can be developed to help benefit Lewisham businesses.

Engagement with RSLs and private sector landlords

- 5.8 Social housing providers with properties in Bexley, Bromley, Southwark, Greenwich or Lewisham can access the Council's Energy Efficiency Installations Framework. Engagement work with social housing providers is now underway to promote the Framework, particularly with smaller organisations who may not have capacity to access ECO.
- 5.9 Improving energy efficiency in the privately rented sector is an increasingly significant area of work. There has been a large rise in this sector, with the 2011 census identifying a 109% increase in the borough over 10 years. Properties in the privately rented sector are typically the least thermally efficient of all housing tenures - the 2011 Lewisham Private Rented Sector Study indicated that 37% of private sector dwellings in Lewisham are believed to be non-decent.
- 5.10 It is therefore likely that many of the properties in the private rented sector can benefit from the measures funded under ECO and within the Green Deal. In addition legislation is creating additional pressure for action as from 2016 landlords will not be able to refuse reasonable requests for improvements to their properties and, from 2018, will be unable to rent out properties with an EPC of F or G. The Council will be working with representative groups and landlords

already working with the Council to encourage take up of funding for energy efficiency improvements. We will also target landlords as part of the development and roll out of a borough-wide offer.

Green Deal

- 5.11 Lewisham Council is the lead on a bid with Bexley and Bromley Councils for £1.1m from the DECC Green Deal Communities Fund. £845k of the proposal seeks to provide an incentive to take up solid wall insulation, offering a contribution towards the cost of the works where the resident takes out a Green Deal Plan. The contribution is a tapered amount designed to encourage people to act earlier to secure a larger contribution toward the overall cost.

Employment and skills

- 5.12 The Council's work on ECO is an opportunity to boost employment and training. The Framework has been designed to support the local supply chain, and in addition Lewisham is a partner in a current ERDF bid seeking to provide training for SME's to help them access the supply chain for ECO and other energy efficiency and retrofitting opportunities.
- 5.13 £200k of the DECC Green Deal Communities Fund bid is also identified for training and support for SME's with a more specific focus on providing them with new skills for which they can receive an accreditation.

Communal heating

- 5.14 The changes to ECO have made it easier to fund communal heating projects and the Council and Lewisham Homes are reviewing the systems across Lewisham Homes' stock to identify opportunities. These will be brought forward in 2014.

Corporate and schools

- 5.16 A draft Energy Policy has been produced with a target of a 20% reduction in carbon emissions for corporate sites from 2013/14 to 2017/18. This Energy Policy is scheduled to be adopted corporately in March 2014. A range of new approaches to energy management and generation are being considered as part of the Lewisham Futures Programme to ensure energy efficiency and carbon reduction play a full part in responding to the Council's financial pressures. Although ECO funding does not extend to non-domestic properties there are potential opportunities to access funding from the feed-in-tariff and renewable heat incentive that are being explored.

7. Financial, legal and equalities implications

- 7.1 There are no specific commitments included in this report. Any specific projects delivered and any costs arising in relation to carbon reduction projects will need to be agreed on a separate basis following corporate procedures and delegations.
- 7.2 The Framework used to access ECO funding was entered into in December 2013 following an OJEU compliant procurement exercise.

If there are any queries on this report please contact **Martin O'Brien, Sustainable Resources Group Manager**, 020 8314 6605.

Background Documents

Lewisham Council report under the 2012/13 Home Energy Conservation Act (HECA)

<http://www.lewisham.gov.uk/getinvolved/environment/energyefficiency/Energy-efficiency-at-home/Documents/LewishamHomeEnergyConservationActReport2013.pdf>

Lewisham Council's Climate Local Action Plan

<http://www.lewisham.gov.uk/getinvolved/environment/energyefficiency/taking-the-lead/Documents/ClimateLocalActionPlan.pdf>

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Agenda Item 6

Sustainable Development Select Committee		
Title	Update on parking policy review recommendations and policy update in relation to the Council's carer and health worker parking permits	
Contributor	Head of Public Services and SGM Parking Service	Item. 6
Class	Part 1 (open)	12 March 2014

1. Purpose

- 1.1 To update on the implementation of the parking policy review recommendations as per the report presented to Sustainable Development Committee on 31st October 2013
- 1.2 To present recommendations for a policy update to the Council's carer and health worker parking permits in line with the recent welfare reforms.

2. Recommendations

- 2.1 Note progress to date on the Parking Policy Review Recommendations Action Plan attached as Appendix A.
- 2.2 The Committee endorses the recommended changes to the existing policy- that:

Carer Permits

- 2.3 the applicant is not required to live alone to be entitled to a carer permit.
- 2.4 entitlement is extended to residents where there is a maximum of one full charge resident permit held for a vehicle at that property.
- 2.5 if the medical condition is of a permanent nature the supporting medical evidence should state this. If the condition is of a permanent nature the medical evidence is supplied with initial application and is not required upon permit renewal, unless there has been a significant change.
- 2.6 if the medical condition is not of a permanent nature, the medical evidence supplied should be dated within three months of the application and must be supplied annually upon permit renewal.

Health Permits

- 2.7 Health permits are made available to the individual if they have opted to manage their own care provision by way of a grant from the Authority.
- 2.8 Health permits issued to an individual will be zone specific and not borough-wide.

Parking Permit Concessions

2.9 To limit the free concessionary permits to one per household.

3. Policy Context

3.1 Parking regulation is governed by the Road Traffic Regulation Act 1984. The Council's local transport and parking policy objectives comply with this legislation and are set out in the Local Implementation Plan (LIP). The goals, objectives, and outcomes for the LIP have been developed within the framework provided by the Mayor of London's Transport Strategy, but they also reflect local policies and priorities and as such are aligned with the Council's Corporate Priorities and the Sustainable Community Strategy.

3.2 The new parking policy is placed within this broader policy framework. Parking has a borough-wide impact, and has particular relevance to the many economic, environmental and social objectives of a modern transport system. To varying degrees, parking impacts on all 8 of the objectives in the Council's LIP:

- Reduce the number of road traffic collisions and improve safety and security on the public transport network;
- Enhance Lewisham's natural environment and open spaces;
- Create a low emissions transport system and a resilient transport network;
- Support and promote healthier and more physically active lifestyles;
- Improve the quality and connectivity in and around town centres;
- Reduce congestion and maximise efficiency of the transport network;
- Improve access to jobs, training and services, regardless of social background and physical and mental health;
- Improve the urban environment, including the design and condition of highways and footways.

4. Background - Carer Permits

4.1 Carer permits have operated in Lewisham for over ten years. It works well for those residents living within a CPZ, relying on visitors for the provision of their care. The permit allows the carer to park near the property in the resident only parking bays. The carer permits are now issued free of charge following the comprehensive parking policy review undertaken last year.

4.2 From a parking policy perspective the main objective is to manage competing parking demands within our CPZs. The council has a responsibility to ensure that fee paying residents living within a CPZ are protected from intrusive parking. Managing these demands can be challenging. However, we expect all Lewisham policies to complement each other and reflect the Council's key objectives.

4.3 Recent changes in welfare reforms on how individual care is managed has prompted a review of our existing permit policies and their entitlement criteria. This is to ensure that parking policy does not impact financially on the resident

requiring care, or that this policy is not in direct conflict with the Council's overarching social care & health policies.

- 4.4 A benchmarking exercise was undertaken against other London Authorities to examine the entitlement criteria and charges for the issue of these permits. Lewisham along with Greenwich and Hillingdon has possibly the most flexible arrangements in place across London.
- 4.5 The current policy restricts entitlement to housebound residents with a medical condition that live alone. Medical evidence is required in support of each permit application and on renewal regardless of whether the medical condition is permanent and unlikely to improve.
- 4.6 The current policy requires the applicant not to have a registered vehicle at the property and that a valid resident permit has not been issued for a vehicle registered at the property.

Recent Challenges – Carers Permit

- 4.7 The current policy has been challenged on the basis that couples living in the same household, with one or both having a medical condition requiring care, have no entitlement to a carer permit as they do not live independently and that the other person living in the household may not be the person responsible or capable of, providing care to the other occupant.
- 4.8 Under the current policy if a resident permit is held at the same address the applicant has no entitlement to a carer permit. This criteria has been challenged on the basis that the resident permit holder may not be the primary carer for the other person living in the household. It is feasible that the other occupant may go out to work, whilst care is being provided by others. This may have a financial impact on the household having to purchase visitor permits for their care provision.
- 4.9 Under the current policy medical evidence is required upon each application regardless of whether the medical condition is a permanent one. This has been challenged on the basis that if the medical condition is of a permanent nature, it is unlikely to improve and the medical evidence should support this. This raises the question as to why there is a requirement to supply this evidence upon permit renewal as the evidence has already been supplied with the initial application.

Background - Health Permits

- 4.10 The health permit is issued to organisations providing health care across the community. The health permit is administered and paid for by the relevant health organisation at a charge of £200. The permit is administered by the relevant health authority and issued to the health worker providing the care. This type of health worker provides medical support to a number of residents across the borough. The health permit issued to organisations is not zone specific and is valid for all of the borough's CPZs.

- 4.11 These permits are vehicle specific but can have up to two registrations on one permit. In line with the existing policy the application for this type of permit is only accepted from the health organisations and not from individuals.

Recent Challenges – Health Permits.

- 4.12 If an individual has opted to take a grant for the provision of their care they have no entitlement to a health permit under the current policy. At present health permits are only issued to health organisations responsible for administering care in the community. The Council has received a challenge from an individual who has opted to manage their own care provisions.
- 4.13 In preparation for the forthcoming changes in how care is managed, these challenges are likely to increase. The health permit should be made available to individuals who receive a grant from the authority for the provision of their care. Health permits issued to individuals should be zone specific and not borough-wide.

Permit Concessions

- 4.14 Carers permits are issued free of charge and free resident permits are issued to blue badge holders. In light of the recommended changes to the issue of the carer permits, it is advisable to limit the receipt of a permit concession to one per household. One free carer permit or one free resident permit for those residents meeting the relevant criteria.

5. Financial Implications

- 5.1 Whilst there is a risk of a reduction in the number of visitor permits purchased as a result of the proposed changes, it is not expected to have a significant impact on the Council's parking income budget.

6. Legal implications

- 6.1 The Equality Act 2010 (the Act) introduced a new public sector equality duty (the equality duty or the duty). It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 6.2 In summary, the Council must, in the exercise of its functions, have due regard to the need to:
- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act.
 - advance equality of opportunity between people who share a protected characteristic and those who do not.
 - foster good relations between people who share a protected characteristic and those who do not.
- 6.3 The duty continues to be a “have regard duty”, and the weight to be attached to it is a matter for the Mayor, bearing in mind the issues of relevance and

proportionality. It is not an absolute requirement to eliminate unlawful discrimination, advance equality of opportunity or foster good relations.

- 6.4 The Equality and Human Rights Commission has recently issued Technical Guidance on the Public Sector Equality Duty and statutory guidance entitled "Equality Act 2010 Services, Public Functions & Associations Statutory Code of Practice". The Council must have regard to the statutory code in so far as it relates to the duty and attention is drawn to Chapter 11 which deals particularly with the equality duty. The Technical Guidance also covers what public authorities should do to meet the duty. This includes steps that are legally required, as well as recommended actions. The guidance does not have statutory force but nonetheless regard should be had to it, as failure to do so without compelling reason would be of evidential value. The statutory code and the technical guidance can be found at: <http://www.equalityhumanrights.com/legal-and-policy/equality-act/equality-act-codes-of-practice-and-technical-guidance/>
- 6.5 The Equality and Human Rights Commission (EHRC) has previously issued five guides for public authorities in England giving advice on the equality duty:
1. The essential guide to the public sector equality duty
 2. Meeting the equality duty in policy and decision-making
 3. Engagement and the equality duty
 4. Equality objectives and the equality duty
 5. Equality information and the equality duty
- 6.6 The essential guide provides an overview of the equality duty requirements including the general equality duty, the specific duties and who they apply to. It covers what public authorities should do to meet the duty including steps that are legally required, as well as recommended actions. The other four documents provide more detailed guidance on key areas and advice on good practice. Further information and resources are available at: <http://www.equalityhumanrights.com/advice-and-guidance/public-sector-equality-duty/guidance-on-the-equality-duty/>

7. Crime and disorder implications

- 7.1 There are no crime and disorder implications arising from this report

8. Equality implications

- 8.1 Compliance with the Equality Duty, as described in the 'Legal Implications' of this report was incorporated within a more detailed Equalities Analysis Assessment which formed part of the Review of Parking Policy report agreed by Mayor and Cabinet on 10 April 2013.
- 8.2 In summary the changes being proposed as part of the Parking Policy Review had a predominantly positive or neutral impact on the protected characteristics as set out in the Equality Act 2010. Recommendation 18 of the Parking Policy Review report which made reference to the provision of carer permits was assessed as having a positive impact on equalities.

9. Environmental implications

9.1 There are no environmental implications arising from this report

Background documents

Parking policy review documents

Appendix A – Parking Policy Recommendation Action Plan

For further information regarding this report please contact **Lesley Brooks, Service Group Manager: Parking**

Parking Policy Review Recommendations Action Plan: Appendix A

Rec No:	Recommendation	Objective	Required Actions	Responsibility	Completion Date	RAG Rating	Comment/Update
5	Enhance the responsiveness of the CPZ review process	Review the CPZ programme to ensure solutions are implemented in any given area to address parking problems and minimise the creation/effects of overspill	1. Agree criteria for CPZ identification	Ian Ransom	30/05/13	Green	Parking Board sign off 30/5/13
			2. Produce annual prog.		30/05/13	Green	Parking Board sign off 30/5/13
			3. Produce maps for potential CPZ areas		30/05/13	Green	Complete
			4. Agree Attractors Matrix		30/05/13	Green	Parking Board sign off 30/5/13
			5. Agree Consultation & Implementation Process		30/05/13	Green	Parking Board sign off 30/5/13
7	Develop a standardised approach for the submission and collation of CPZ parking issues received by the Council	Implement a formalised system to enable the public to record parking issues, submit requests for CPZ consultation, and provide feedback on proposed or new CPZs. On-line form submission and reporting tools	1. Establish solution to record complaints of overspill/parking problems. The solution should have the functionality to produce reports for analysis to feed into the annual CPZ programme	L. Morton L. Brooks I. Ransom	Sept/Oct 13	Amber	CRM single 'report it' section. Work in progress, Flow chart agreed CRM team working on the functionality to produce reports for analysis.
			2. Establish way to centrally record & Implement		Sept/Oct 13	Amber	
12	Introduce a concessionary rate (£30) to resident permit holders with the most efficient vehicles (eg Tax Bands AB)	Encourage the use of more efficient vehicles in support of the council's environmental policies	Introduce system changes with the functionality to identify tax banded vehicles via the DVLA and implement a permit charging structure.	L Brooks	Jan 14	Green	System Development complete. First permit issued beginning February 2014
15	Reduce the cost of weekly visitor permits from £28 to £20	Introduce a concessionary rate to assist resident visitors that are staying for longer periods.	Permit System Change	L Brooks	01/06/13	Green	Complete
16	On application provide a book of 10 visitor parking permits (1 hour) free to all household that have at least one resident parking permit holder	Support for those who rely on visitors	1. Implement the process for the administration and delivery of the vouchers for this year.	L Brooks	Jan 14	Green	Complete
			2. Formulate system to ensure one booklet per household is recorded for this year		Jan 14	Amber	Complete
			3. Establish the functionality of new parking system to record automatically for future years		Jan 14	Amber	
17	On application provide a book of 10 visitor parking permits (1 hour) free to residents with a CPZ that are over 60 in receipt of council tax support and do not have a parking permit	Support for those who rely on visitors	1. Establish entitlement per household via CTB systems.	L Brooks	30/05/13	Green	Complete
			2. Implement the process for the administration and delivery of the vouchers.		Jan 14	Green	Complete
18	Provide carer permits free of charge	Support for those who care for vulnerable people	1. Review the criteria and application process for	L Brooks	01/06/13	Green	Complete

			carer permits to ensure it is robust enough to deter abuse.				
			2. System change for pricing		01/06/13	Green	Complete
24	Establish an application process for disabled bays, with set criteria to ensure that these bays are necessary, safe and feasible.	To streamline the process and produce a cohesive and consistent approach to the implementation of disabled parking bays	Review the application process and criteria for the introduction disabled bays to Ensure the bays are necessary, safe and feasible	I. Ransom	Nov 13	Amber	Work started – details to be finalised
25	Establish an annual programme, as part of the CPZ programme, for the provision and review of disabled parking across the borough.	To include as part of the annual CPZ Programme to ensure that costs are controlled and that an appropriate assessment can be made on disabled parking bay provision.	1. Review disabled bay implementation criteria	I. Ransom	Nov 13	Amber	Complete
			2. Include review of disabled bays in the consultation and imp process		30/05/13	Green	
			3. Include disabled bay provision in the attractor matrix		30/05/13	Green	
27	Refresh all parking policies and collate into an integrated and accessible parking policy document	Collate all elements of parking policy into an integrated parking policy document ensuring that the document is both accessible and transparent.	1. Review and update policy document	L Morton L Brooks I Ransom	Sept/Oct 13	Amber	Work in Progress
			2 Executive Director sign off		Sept/Oct 13	Amber	
			3 Update web pages & implement UAT to ensure easy customer navigation		Sept/Oct 13	Amber	
			4. Implement process for future web updtes		Sept/Oct 13	Amber	
30	Establish a prioritised programme for the consultation, implementation and review of CPZs.	To formalise the programme of implementation and review, with only the highest priority CPZs being implemented or reviewed each year. This would be informed by the standardised approach for collating public feedback	1. Agree criteria for CPZ identification	I. Ransom	30/05/13	Green	Parking Board sign off 30/5/13
			2. Produce annual prog.		30/05/13	Green	Complete
			3. Produce Maps for potential CPZ areas		30/05/13	Green	Complete
			4. Project Board Sign off		30/05/13	Green	Parking Board sign off 30/5/13
31	Establish a funding model for the proposed CPZ programme	Provide financial transparency that will feed into the annual report	1. Identify unit costs for CPZ implementation	I. Ransom	31/07/13	Green	Complete
			2. Complete revenue impact assessment for CPZ Prog.		31/07/13	Green	Complete
			3. Secure funding & Staff resources for CPZ Prog.	C Hall	31/07/13	Green	Complete
32	Report annually on the proposed CPZ programme and on the delivery of the previous year's programme	Clear and accessible policy documentation	1. Agree Content 2. Agree Annual Publication date	L Brooks/I Ransom	Sept /Oct 13	Amber	Annual Report M&C 23 October 2013 SDSC 31 October 2013
33	Produce an enhanced and accessible annual report of parking related revenue	Produce annual parking report to provide updates and Transparency of parking income and how it is spent.	1. Agree Content 2. Agree Annual Publication date	L Brooks/I Ransom	Sept /Oct 13	Amber	
35	Pay and Display machines to be	To achieve a future cashless	1. Identify alternatives			Amber	CPZ programme

	phased out cashless roll out to be included in the parking specificaiton	parking environment through contract service enhancements.	2. Agree Timescale for Delivery 3. Agree implementation plan with service provider	L Brooks	Sept/Oct 13		
37	All signs within existing CPZs to be reviewed to ensure they are consistent & clear	To provide clear and consistent signage	1. CPZ signs design guidance/policy 2. Update existing signs	I Ransom / L Brooks	Sept/Oct 13 Sept/Oct 13	Amber Amber	

Recommendations not included on the Action Plan

Rec No	Recommendation	Responsible Person	Comment
1	Maintain a minimum turnout of 10% of households within the implementation area, below which the consultation will be deemed inconclusive.	I Ransom	Include in policy and web site information
2	Introduce CPZs where over 50% of residents (that vote) in the implementation area are supportive.	I Ransom	Analysis of consultation responses
3	Remove the additional Mayor and Cabinet decision-making process for results between 50% and 55%.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
4	Ensure consultation involves residents across a given area that are considered to be affected by both existing and potentially displaced parking pressure.	I Ransom	Consultation & Implementation Process documentation
6	Maximise flexibility where feasible by offering a menu of options for the operating hours of CPZs. The options available will depend on the parking attractors in the local area.	I Ransom	Scheme Design
8	Where significant parking problems are predicted as a result of developments a presentation of evidence and specific solutions will be considered on a case by case basis, to be approved by Mayor and Cabinet. Solutions may include residents being given a chance to influence the design of the CPZ, but not vote as to whether one will be implemented.	I Ransom	Recommendation Agreed by Mayor and Cabinet
9	Introduce a new charging model that is customer-focussed, offers affordable concessions to residents and visitors, and is supported by a strong policy rationale.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
10	The new parking permit charges will be frozen at the new levels until the 2015/16 financial year and reviewed annually thereafter to take account of financial pressures.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
11	Consult the public on any future charge increases that exceed inflation.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
13	Either, maintain the current flat-rate charging model at £120, or introduce a lower rate of £110 for the first resident parking permit by charging a higher rate of £150 for additional vehicles.	R Wilkinson	Flat Rate Charging model recommendation Agreed by Mayor and Cabinet
14	Introduce new scheme rules and a refunds policy governing the new permit charges.	R Wilkinson	Review of refunds policy only required if there is a move away from a flat rate price charging model
19	Maintain the current annual charge for a business parking permit (£500).	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
20	Maintain the current charges for car parking and on-street Pay and Display facilities.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
21	Maintain the implementation of free short-stay bays of 30-minutes near business hubs, but consider a longer duration of 1-hour in specific circumstances.	I Ransom	Scheme Design
22	Continue to provide Blue Badge Holders with a resident parking permit free of charge.	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
23	Continue to facilitate the introduction of advisory bays in non-CPZ areas, but remove or convert advisory bays to mandatory bays in CPZ areas.	I Ransom	Scheme Design
26	Maintain the national scheme of a 20-minute period for loading or unloading items or other goods from the vehicle and maintain a 5 minute minimum observation period to ascertain whether this activity is being carried out before considering enforcement actions.	I Ransom	Scheme Design
28	Review the policy at least every three years.	I Ransom	Recommendation Agreed by Mayor and Cabinet
29	Authorise the Executive Director of Customer Services and the Executive Director of Resources and Regeneration to approve the final policy document in line with the recommendations in this report	R Wilkinson	Recommendation Agreed by Mayor and Cabinet
34	Continue to work with schools to develop School Travel Plans to encouraging safe and sustainable travel for their staff, pupils and parents	I Ransom	Recommendation Agreed by Mayor and Cabinet
36	Where funding is available, new charging points for electric vehicles will be placed in locations that seek to serve the wider community	I Ransom	Recommendation Agreed by Mayor and Cabinet

Sustainable Development Select Committee		
Title	'People, Prosperity, Place: Lewisham Regeneration Strategy 2008 – 2020'; Monitoring report on the implementation plan for 2011-2014	
Contributor	Executive Director for Resources and Regeneration	Item. 7
Class	Part 1 (open)	12 March 2014

1. Summary

This report provides the Sustainable Development Select Committee with an update on the delivery of '*People, Prosperity, Place: Lewisham Regeneration Strategy 2008-2020*' which was agreed by Mayor and Cabinet in December 2007. Mayor and Cabinet also signed off at that meeting the first three-year implementation plan covering the period 2008-2011.

The plan covers a twelve year period until 2020 and has therefore now reached the mid point of its implementation. A report on progress was presented to the Sustainable Select Committee in January 2012 and this report provides a further update to cover the period 2011-2014. It is envisaged that work will commence later in 2014 on refreshing the overall approach to the strategy and it is not therefore proposed to provide a further implementation plan for the next three year period at this stage.

2. Purpose

The purpose of this report is to present an update on progress towards delivering the vision set out in '*People, Prosperity, Place: Lewisham Regeneration Strategy 2008-2020*'.

3. Policy context

- 3.1 The content of the strategy is consistent with the Council's policy framework. It is firmly based on a framework of existing Council policies, and aims to bring together, in an accessible way, the key elements of those policies which together contribute to the regeneration of Lewisham.
- 3.2 The strategy was drawn from, and specifically makes reference to a number of council and Lewisham Strategic Partnership policy documents. Over time many of these documents have expired or been superseded and a number of new strategies and plans have also been developed. The current strategies and plans which link to *People, Prosperity, Place: Lewisham Regeneration Strategy 2008-2020* are:-
- Sustainable Community Strategy 2008-20
 - Local Development Framework
 - Local Economic Assessment 2012
 - Housing Strategy 2009-14
 - Private Sector Housing Strategy 2009-14

- Comprehensive Equality Scheme 2012-16
- Children and Young People's Plan 2012-15
- Local Implementation Plan 2011-31
- Open Space Strategy 2012-17
- Safer Lewisham Strategy 2011-14
- Carbon Reduction and Climate Change Strategy
- Strategic Asset Management Plan 2011-14
- Business Growth Strategy 2013-23

The aspiration within the strategy for a vibrant, dynamic Lewisham focused around the themes of people [*investing in the individuals and communities which are Lewisham's greatest asset*], prosperity [*fostering the skills and economic opportunities for Lewisham to flourish and thrive*] and place [*developing high quality public spaces, sustainable buildings and protecting the areas which are sensitive to change*] clearly supports the delivery of the Sustainable Community Strategy vision for Lewisham as the best place in London to live, work and learn. The strategy sets out how regeneration can contribute towards the achievement of the policy priorities of the Sustainable Community Strategy, particularly those around crime, health, education, enterprise and business growth, cultural vitality and regeneration.

3.3 There are also clear links between the strategy's vision for the regeneration of Lewisham and the achievement of the Council's corporate policy priorities, particularly those around young people's achievement and involvement; clean, green and liveable; safety, security and a visible presence; strengthening the local economy; decent homes for all and active, healthy citizens.

3.4 The strategy is also placed within the framework of the key national and regional policies which affect the Council's work around regeneration of the borough, including the Sustainable Communities Plan, the London Plan and the Mayor of London's Transport Strategy.

4. Recommendations

4.1 The Select Committee is recommended to note progress being made towards delivering the vision set out in 'People, Prosperity, Place: Lewisham Regeneration Strategy 2008-2020'.

4.2 The Select Committee is recommended to note the monitoring report on the delivery of the implementation plan 2011-2014. Appendix A.

5. Background

5.1 The regeneration strategy was produced to provide the Council with a clear and visionary strategy for the borough, setting out the way in which we, and our public and private sector partners, will transform the borough over the next decade and beyond, through physical, social and economic regeneration. It has been made available to a wide audience including Members, residents, businesses, staff and other stakeholders, and provides an important and accessible policy framework for the Council's regeneration activities. The Implementation Plan Monitoring Report for the period 2011-2014 is attached as Appendix A.

6. Impact of changing circumstances

- 6.1 The strategy was developed during 2007 and finally approved by Mayor and Cabinet in December 2007. It pre-dated the onset of the current global economic recession and subsequent substantial ongoing reductions in public sector finance.
- 6.2 The regeneration strategy is based on a long term vision, looking forward to 2020. The Council remains committed to delivering the projects and plans set out in this monitoring report. These will enable the Council and its partners to deliver real improvements in the social, environmental and economic well-being of the people that live and work here.
- 6.3 Because this is a long term strategy, it can and will be adapted to the changed economic circumstances – projects and services continue to be delivered, although timescales and methods may have to be adapted. However, we intend to adapt our approach by producing an overall refresh of the strategy, which we are expecting to be completed by the 3rd quarter of 2014.

7. Analysis of delivery of implementation plan

- 7.1 The Implementation Plan Monitoring Report for the period 2011-2014 is attached as Appendix A. Progress on the majority of actions is either green (75%) or amber (20%). The 7 actions which make up the remaining 5% rated red relate to :-

- A reduction in the number of babies born with low birth weight not achieved downward trend in the borough (action 3 in Appendix A).
- All schools to be good or outstanding as judged by Ofsted by summer 2012 85% achieved (action 4 in Appendix A).
- Inequality gap in the achievement of level 2 qualification by age of 19 to be reduced by 69% by 2012. Not achieved 76% (action 28 in Appendix A)
- Deptford station completion was due early 2012. The station opened in early 2013 (action 38 in Appendix A).
- Phase 1 of the Excalibur Housing Estate Regeneration delay in progression towards complete (action 40 in Appendix A).
- Meeting the housing needs of young people 100% care leavers in suitable accommodation 87% from 2013 from 96% 2012 achieved (action 42 in Appendix A).
- Improve Parks and Open Spaces, aim to raise the quality of four parks put on hold (action 50 in Appendix A).

8. Financial Implications

- 8.1 The Lewisham Regeneration Strategy is a wide ranging document covering a broad range of council services and based on existing council policies. Implementation of the Strategy will see multi-million pound investment by the Council, other public sector bodies and partners, and the private sector. The Council's financial commitments arising from the strategy comprise those already planned and budgeted for over the medium-term. Beyond that, Council investment will be consistent with resource availability and priorities in the best interests of the community as a whole.

9. Legal Implications

- 9.1 There is no statutory requirement for the Council to have a Regeneration Strategy in place but this is considered to be a matter of best practice. The Council was able to introduce such a strategy in reliance on section 2 of the Local Government Act 2000, which, generally speaking, gives it the ability to do anything which it considers will promote or improve the economic, environmental or social wellbeing of the Borough.
- 9.2 The Regeneration Strategy does not fall within the range of plans or strategies whose introduction needs to be approved by Full Council. The decision as to whether to adopt it was therefore a matter for Mayor and Cabinet only. Similarly approval of any Implementation Plan made under the Regeneration Strategy is a matter for the executive.

10. Crime and Disorder Implications

- 10.1 The strategy recognises the importance of community safety to both regeneration and sustainable communities, and makes reference to key national, regional and local policy commitments in this area. It sets out the government's features of sustainable communities which includes the statement that they should be 'active, inclusive and safe'. It also refers to the Sustainable Communities in London Plan which clearly identifies the need for action to address crime, anti-social behaviour and the fear of crime. Finally, the Community Strategy and council policy objectives around crime and the fear of crime are also included.
- 10.2 The theme around *People* within the strategy includes references to the importance of building strong communities built on community cohesion through vehicles such as the Local Area Agreement. It includes specific reference to the strategic priorities of the Children and Young People's Plan 2011 including the commitment to 'Staying safe – children and young people feel and are safe everywhere in the borough from childcare and schools to the communities in which they live.'
- 10.3 The contribution that safety and feeling safe makes to the quality of life of our residents is recognised in the section on *Place*. It refers to our proposed Local Development Framework which recognises the importance of design and sustainability, including seizing the opportunities offered by development to 'design out' crime. The theme includes a specific section on the importance of a safe environment, and includes references to the Crime, Drugs and Anti-Social Behaviour Strategy, the street lighting PFI project and the Mayor of London's 100 Public Spaces Programme, which integrates safety issues.

11. Equalities Implications

- 11.1 The Equality Act 2010 became law in October 2010. The Act aims to streamline all previous anti-discrimination laws within a Single Act. The new public sector Equality Duty, which is part of the Equality Act 2010, came into effect on the 5 April 2011.

- 11.2 Lewisham's Comprehensive Equalities Scheme (CES) 2012-16 describes the Council's commitment to equality for citizens, service users and employees. The CES is underpinned by a set of high level strategic objectives which incorporate the requirements of the Equality Act 2010 and the Public Sector Equality Duty.

Tackle victimisation, harassment and discrimination

Take reasonable steps to ensure that residents, service users and employees are not unlawfully discriminated against and take appropriate action to prevent and tackle victimisation and harassment.

To improve access to services

Take reasonable steps to ensure that services are inclusive; responsive to risk; physically accessible and provided through the most efficient and effective channels available.

To close the gap in outcomes for citizens

Take reasonable steps to improve life chances for citizens by reducing outcome gaps that may exist within the borough as well as those that may exist between the borough and elsewhere.

To increase understanding and mutual respect between communities

Take reasonable steps to build stronger communities and promote good relations - both within and between communities.

To increase participation and engagement

Take reasonable steps to remove barriers that may exist to engagement and help residents (especially those who are under-represented) to participate in local decision making and influence local decisions.

- 11.3 As part of the development of the *Regeneration Strategy 2008-2020*, a full equalities impact assessment (now known as an equalities analysis assessment) was undertaken, with a supporting action plan for delivery.
- 11.4 The strategy clearly recognises the central importance and value to Lewisham of its diversity. It identifies the vibrant mix of communities that make up the borough, and states the importance of defending diversity. The images used were carefully chosen to reflect that diversity and were revised in the final printed version in response to Equalities Impact Assessment feedback. There are specific sections on a diverse community, a cohesive community and a young community. Other sections cover issues of key importance to protected characteristics within the borough such as the provision of a safe and accessible environment.
- 11.5 It recognises the need for the Council to understand the changing demographics of the borough, and of the needs and aspirations of different communities. It states that '*Regeneration needs to respect and enhance the existing highly diverse, rich and vibrant cultural life of the community and protect the things that people value about their place*'.

- 11.6 The importance of the Council's Comprehensive Equality Scheme is recognised, as is the work done with and by community based groups working around issues such as race and disability.
- 11.7. The importance of building sustainable communities, built around key principles including the need for communities to be active, inclusive and safe – fair, tolerant and cohesive with a strong local culture and shared community activities – is stated.

12. Environmental Implications

- 12.1 Environmental implications were integrated throughout the strategy. The introduction stresses the importance of Lewisham's parks and open spaces, the opportunities to open up access to our waterways and the importance of both sustainability and protecting special areas of the borough.
- 12.2 The strategy makes reference to key national, regional and local policy commitments in this area. It sets out the government's features of sustainable communities which includes the statement that they should be environmentally sensitive'. It also includes both the Sustainable Community Strategy and council policy objectives around the sustainable regeneration of Lewisham's environment and the clean, green and liveable commitment.
- 12.3 The *Place* theme includes sections on *an evolving environment* and a *protected and managed environment*, which particularly draw out environmental implications. The *evolving environment* section sets out the key challenge for the Council of balancing the supply of housing and employment opportunities within new development with the protection and enhancement of important environmental assets and quality of life. It stresses the Council's key role in ensuring development is environmentally sustainable, *'taking full account of the needs of sustainable waste management, flood risk assessment, sustainable urban drainage, the need to address air and water quality and the need for new development to address energy efficiency needs and adopt renewable forms of energy regeneration.*
- 12.4 The *protected and managed environment* section states the importance of Lewisham's parks and open spaces, including those of ecological and nature conservation importance. It stresses the importance of Lewisham's rivers both for the enjoyment of local people and to sustain biodiversity. The contribution of a clean and litter free environment to quality of life is recognised by its inclusion here. Finally, the importance of the Municipal Waste Strategy, and initiatives to promote sustainable waste management are set out.

13 Conclusion

- 13.1 The Regeneration Strategy for Lewisham sets out, in a clear and accessible format, the Council's vision for the future regeneration of Lewisham and the projects which are planned and underway to deliver that vision. Mayor and Cabinet consideration of this and future monitoring reports, supported by scrutiny at Sustainable Development Select Committee will ensure oversight of the delivery of the strategy.

Background papers			
Short title of document	Date of document	Location	Contact officer
'People, Prosperity Place : Lewisham Regeneration Strategy 2008-2020 and Equalities Impact Assessment	December 2008	5 th Floor Laurence House	Rob Holmans Director of Regeneration and Asset Management Resources and Regeneration Directorate 0208 314 7908
'People, Prosperity Place : Lewisham Regeneration Strategy implementation plan 2008-2011'	December 2011	5 th Floor Laurence House	Rob Holmans Director of Regeneration and Asset Management Resources and Regeneration Directorate 0208 314 7908
'People, Prosperity Place : Lewisham Regeneration Strategy implementation plan 2011-2014'	January 2012	5 th Floor Laurence House	Rob Holmans , Director of Regeneration and Asset Management Resources and Regeneration Directorate 0208 314 7908

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Appendix A

PEOPLE, PROSPERITY, PLACE : LEWISHAM REGENERATION STRATEGY 2008 - 2020 IMPLEMENTATION PLAN 2011 – 2014 MONITORING REPORT

Introduction

People, Prosperity Place, the Lewisham Regeneration Strategy, sets out our vision for the future of the borough 2008 – 2020. It includes the projects and plans which are underway to deliver that vision. It is a broad, aspirational, strategic document which needs to be robustly monitored and evaluated as we deliver the projects and plans.

There has been a rolling programme of three year implementation plans to help us undertake that robust monitoring of delivery. This implementation plan, covering 2011-14, is structured around the three key themes of People, Prosperity and Place, and their key strategic objectives. The plan sets out clear actions and targets with measurable outcomes to demonstrate the impact of actions.

The plan set out clear actions and targets with measurable outcomes to demonstrate the impact of actions. It also incorporates the Equalities Impact Assessment action plan.

This monitoring report covers the delivery of the 2011/14 implementation plan.

Each action has been given a RAG rating – **RED, AMBER, GREEN** – and has a comment on progress

RED = work due to start and has not or was seriously delayed in starting

AMBER = work underway and on time or slightly delayed. Action not yet completed because not yet due to have been completed.

GREEN = work completed and done within timescale

PEOPLE, PROSPERITY, PLACE : LEWISHAM REGENERATION STRATEGY IMPLEMENTATION PLAN 2011 – 2014 MONITORING REPORT

KEY THEME : PEOPLE

OUR VISION : By 2020, Lewisham will be home to creative, diverse, cohesive and healthy local communities able to support themselves, act independently and engage actively in partnerships to ensure local people of all ages benefit from regeneration. We will achieve this through the objectives set out below.

OBJECTIVE 1 : Diverse and cohesive communities - to celebrate Lewisham's diverse communities and strengthen community cohesion

OBJECTIVE 2 : Healthy communities - to reduce health inequalities and encourage healthy lifestyles

OBJECTIVE 3 : Young communities – to invest in Lewisham's children and young people

OBJECTIVE 4 : Creative communities – to support and develop creativity in local people

ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN) AND COMMENT ON PROGRESS
1. Work towards the successful delivery of the Comprehensive Equalities Scheme	To be monitored annually: <ul style="list-style-type: none"> • progress against the council's equality objectives (to be signed off in March 2012). • progress against equality objectives 	Green CES annual monitoring report and update 2012/13 was signed off by the Safer, Stronger Select Committee on 26 February 2013. The 2013/14 report will be signed off on 25 February 2014.
2. Ensure that equalities monitoring complies with the requirements of the Equality Act 2010 and the business needs of services	To be monitored annually <ul style="list-style-type: none"> • increased awareness and management of issues and risks affecting equality groups • increased fairness in decision making • greater representation and participation in local decision making 	Green

<p>3. Reduce Health Inequalities by improving the take up of immunisation and reducing the number of babies born with low birth weight</p>	<p>Increase uptake of MMR at age 2 to 91% by March 2013. 90% of women to access maternity services by their 12th week of pregnancy by March 2012 A continually declining low birth weight, moving closer to the rates for London and England, achieving 7.2 % of infants weighing less than 2500g by March 2012.</p>	<p>Amber Increase from 82.4% to 87.0% Latest Mar 2013 79.1 LBW 8.4% 2012 Red (downward trend)</p>
<p>4. Raise Educational Standards for All</p>	<ul style="list-style-type: none"> • 56% of children to achieve at least 78 points across the Early Years Foundation Stage (EYFS) in March 2012. • Continuous improvement of education standards at primary school level by SAT's, teacher assessments etc • Increase in the percentage of pupils who progress by 2 levels between KS1 and KS2 to 95% in English in March 2012, and 93% in maths • 82% of pupils to achieve Level 4+ at Key Stage 2 in English and maths in March 2012 • Continued improving performance, with 47% of pupils achieving 2 or more A*-C grades in science GCSEs or equivalent by March 2012 • 56% of children to achieve 5 A*-C GCSEs including English and Maths in March 2012. • Continued closure of the attainment gap between underachieving groups and their 	<p>Green 68% Green Eng. 94% Amber (Writing 95.2%) Maths 92.7% Amber 84% Green 49.7% Green (Mar 13 39.8%) 56.0% Green (Mar 13 57.3%) 2011/12 Green</p>

	<p>peers in 2011/12.</p> <ul style="list-style-type: none"> • All schools to be good or outstanding as judged by Ofsted by summer 2012. • Every pupil's learning and progress to be good or outstanding against national targets by summer 2012. 	<p>85% Red</p> <p>7% schools below NA from 13% Amber</p>
5. Meet the needs of pupils with SEN and disabilities	Positive feedback received from families involved in the Multi Agency Planning Pathway (MAPP) process.	<p>Formal process not in place for monitoring feedback around this specific element of the Children with Complex Needs service. A restructure of the wider service to be completed by Summer 2014 will ensure that parents and children across Social Care and Health can comment and evaluate the effectiveness of the support received.</p> <p>Green</p>
6. Provide new school for 5-19 year olds with Autistic Spectrum Disorder	Scheduled to open spring 2013	<p>The new Drumbeat (Downham) ASD school opened in April 2013. The Drumbeat 14-19 provision has been moved to the Brockley site (previously Meadowgate primary school) which is undergoing a phased refurbishment due for completion in February 2014.</p> <p>Green</p>
7. The expansion of Primary Schools to provide for increasing demand for school places	Requirements are met for the provision of primary school places in the borough for 2012/13 and 2013/14	<p>Statutory Responsibilities met</p> <p>Green</p>
8. Strengthen further youth participation and involvement	<ul style="list-style-type: none"> • Increase in the voter turn out for the election of the Young Mayor 	<p>2011 – 42%</p> <p>2012 – 52.8%</p>

	<ul style="list-style-type: none"> • Increase in the number of young people involved in the Young Citizen's Panel (YCP) • Increase in the number of young people volunteering, with 537 young people involved in volunteering • 1210 accredited outcomes achieved by Youth Support Services (YSS) 	<p>2013 – 48.7%</p> <p>Green Yearly variation in turn-out but general trajectory since 2004 is upwards</p> <p>Green - Currently the YCP has 560 members. This is lower than some previous years, but reflects ongoing work to ensure that the Panel is able to work effectively and influence change.</p> <p>39% 2012 Green (32.3% T35% 2013)</p>
9. Ensure that all children have opportunities to play and that all young people have a range of accessible culture and leisure activities available to them	<p>Continue to increase the number of young people accessing summer programmes year on year</p> <p>Increase the proportion of young people who have participated in positive youth activities in 2012</p> <p>Increase the numbers of children and young people who are satisfied with parks and play areas from the 2008 baseline of 54%.</p>	Green
ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN] AND COMMENT ON PROGRESS
10. Ensure that children and young people feel safe	<p>Reduction in the number of children who have experienced bullying by 10% in 2012/13.</p> <p>90% of schools to be judged as having good or outstanding standards of behaviour</p> <p>Reduce the number of children killed or seriously injured in road traffic accidents by 10% per year between 2012-2014.</p>	<p>Prim. 25% Sec. 32% Green</p> <p>85.7% Amber</p> <p>9.8% from 10.9% Green (NI48 3 yr ave)</p>

<p>11. Reduce youth crime and support young people who are the victim of crime</p>	<p>Reduce the number of first time entrants into the Youth Justice System aged 10-17</p> <p>Reduce the disproportionality of the ethnic composition of young people in the YJS system</p> <p>Reduce the rate of proven re-offending by young offenders to 1.08 by March 2012</p>	<p>First Time Entrants – Green</p> <p>Lewisham YOS has seen a steady decline in the number of first time entrants since 2009. The Triage initiative has helped divert low level offenders from receiving a criminal conviction and has reduced the number of young people coming into the service.</p> <p>New counting rules were introduced in April 2011, whereby first time entrants (FTEs) are calculated by PNC (rate per 100,000 of 10-17 population) and the published FTE figure for the period July 2012 to June 2013 illustrates a continued decrease.</p> <p>When compared to the baseline figure for 2009/10 we see there has been a 48% decrease. For the same period in 2011/12 the data reflects the actual number of young people entering the youth justice system and shows the number is still in decline at a rate of 32%.</p> <p>Disproportionality - Green</p> <p>Lewisham YOS remains committed to addressing the over-representation of Black and Minority Ethnic young people in the youth justice system. To this end we aim to reduce the numbers of BME young people at each stage of the youth justice system, ensuring that the diverse needs of these young people are met. Additionally the YOS ensures best practice is evaluated and shared to improve learning for staff and partners.</p>
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		<p>Youth – Reoffending - Green</p> <p>The data for this measure comes from the PNC and not from the YOS, and uses the same methodology for adults and young people. A rolling cohort is used that covers all young people in a 12 month period who received a pre-court or court disposal. This rolling cohort is created quarterly allowing for quarterly reporting.</p> <p>The re-offending rate predicted is 1.21 which is a decrease, and whilst the 12/13 figure is just an estimate, this trend is likely to continue as the average number of offences being committed per offender is decreasing. The rate at which re-offending is decreasing is now closer to that of the London re-offending average.</p>
<p>12. Support Local Assemblies</p>	<p>Within 2012/13, local assemblies will consider the implications of the Localism Act, specifically in relation to neighbourhood plans and how they may be implemented locally.</p> <p>Review through number of discussions taking place within local assemblies.</p> <p>Participation by Local assemblies to facilitate local community engagement in relation to regeneration activities in Lewisham.</p>	<p>In discussing and agreeing their priorities, local assemblies have taken account of the Localism Act.</p> <p>In Crofton Park the local assembly has worked closely with the local community to set up a neighbourhood forum with the aim of having an input into and influencing planning decisions in the area. It has applied to become the designated neighbourhood forum for Crofton Park ward, under the localism act. This would be the first neighbourhood forum to be designated in the Borough. In Grove Park, the Local Assembly facilitated the development of the neighbourhood forum by providing a structured opportunity for discussing the</p>

		<p>possible role and remit of the forum. In future, the neighbourhood forum and the Assembly will work together to galvanise local community action.</p> <p>A number of assemblies have facilitated community engagement in relation to regeneration activities. For example, in Lee Green ward, the assembly provided the platform for grass roots community involvement in improving the Leegate Centre - a local, rundown shopping centre. Local people came together through the assembly, working together in the short term to improve the locality, which provided a co-operative approach to the longer term activity of influencing redevelopment and liaising with the developers about residents' concerns.</p> <p>At the same time, in Forest Hill and Sydenham, the local assemblies worked together with a range of local organisations to form a team which successfully bid for Portas Pilot 2 funding.</p> <p>Lewisham Central Assembly have received major presentations from developers and officers in the Regeneration and Resources Directorate in relation to Lewisham Gateway.</p> <p>In addition Evelyn Assembly have had discussions and presentations on a number of projects and issues including Convoys,</p>
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		Deptford Lounge and Deptford's wider regeneration. The assembly's focus on Convoys included a Convoys Wharf Assembly Sub Group of residents. Green
<p>13. Cultural Olympiad Activities:</p> <p>A) Deliver a comprehensive programme of activities for the Cultural Olympiad.</p> <p>B) Support voluntary sector organisations to deliver Olympic programmes.</p>	<p>Increased engagement in the arts and increased use of public libraries measured through the Active People survey. Specific targets include:</p> <ul style="list-style-type: none"> • Increase in residents singing • Every child / young person to have a library card • Increase in young people producing short films – target 100 young people over the 3 year period <p>Improved mental health and well being of residents engaging in Cultural Olympiad programmes.</p> <p>Sustainable programme of activities as part of 2012 legacy. These include:</p> <ul style="list-style-type: none"> • A choir in every ward • New festivals and events to develop into annual programmes (Lewisham Live (Lewisham's youth music showcase), Age to Age (intergenerational festival) • Regular film events / activities for young people • Increase in art in the public realm 	<p>Every Child has a Library Card A pilot funded by Arts Council England is being delivered to 12 Lewisham schools for a more ambitious, RFID enabled library card. This is to be rolled out from April 2014.</p> <p>Festivals and Choirs The Cultural Development team has continued to provide funding for festivals in Lewisham - £23,000 in 2013/14, contributing to 5 festivals around the borough.</p> <p>Development of community choirs has continued to take place. In October 2013, a training event took place supported by the BBC Singers for existing choir members and choir leaders.</p> <p>A successful bid for Arts Council funding has resulted in a series of temporary and public art installations taking place in 2013 and 2014, across 5 of the borough's parks and open spaces.</p>

		<p>Olympics</p> <p><u>Sing Out:</u> A borough-wide community singing initiative delivered in partnership with the BBC Singers, Trinity Laban and Lewisham Music Service. 12 new choirs were established and singing activity took place in every ward.</p> <p><u>Big Dance:</u> Building on the 2010 programme of dance flash mobs, an event took place in Lewisham Town Centre and three 'dance picnics' over the summer of 2012. 11,000 people attended the events and 1800 people participated in the programme.</p> <p><u>Film marathon:</u> A 2 year, cross borough project providing 13-19 year olds with experience of filmmaking, marketing and event management. The final project involved a film marathon with young people producing 26 short films all shown at the Big Screen</p> <p><u>Lewisham Live:</u> A three year project started in March 2010 to showcase the range, talent and diversity of young music makers in the borough. The youth music showcase began a one night event in 2010 and 2011. It developed into a 17 day festival in 2012 and expanded further in 2013.</p> <p><u>Public Art:</u> The Podium Project: a series of reinvented podia were produced by 5 different creative organisations to animate the public realm. The Podium Project was awarded the Inspire Mark as an exceptional and innovative Olympic project. A new commission for</p>
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		<p>Deptford reflecting urban youth culture was completed in September 2011. A temporary piece of public art was commissioned for the Big Screen in partnership with Deptford X.</p> <p><u>Lewisham Libraries Service</u> co-ordinated a programme to encourage reading and creative writing and produced a living archive.</p> <p><u>Support the voluntary sector:</u> The Arts Service provided a range of support for the voluntary sector including advice, partnership brokering, networking, marketing and funding. Three rounds of the Take Part Fund supported 14 projects. 160 events took place reaching over 10,000 people. The Festivals Fund supported Deptford X, Brockley Max and Sydenham Arts Festival. The Arts Service developed a number of programmes to improve access to the arts for disabled people including a training programme for arts organisations to support an enhanced cultural offer for disabled residents.</p> <p>Amber</p>
<p>14. Interventions for physical activity in place via Olympic legacy</p>	<p>Measured by increase in numbers of residents on an annual basis</p> <ul style="list-style-type: none"> • Walking regularly • Swimming for health • Cycling for health • Dancing regularly 	<p>Data is not captured to measure against a baseline position given in 2011. Progress is provided in the following activities .</p> <p>Every Child has a Library Card A pilot funded by Arts Council England is being delivered to 12 Lewisham schools for a more ambitious, RFID enabled library card. This is to be rolled out from April 2014.</p>

		<p>Festivals and Choirs</p> <p>The Cultural Development team has continued to provide funding for festivals in Lewisham - £23,000 in 2013/14, contributing to 5 festivals around the borough.</p> <p>Development of community choirs has continued to take place. In October 2013, a training event took place supported by the BBC Singers for existing choir members and choir leaders.</p> <p>A successful bid for Arts Council funding has resulted in a series of temporary and public art installations taking place in 2013 and 2014, across 5 of the borough's parks and open spaces.</p> <p>Olympics</p> <p><u>Sing Out:</u> A borough-wide community singing initiative delivered in partnership with the BBC Singers, Trinity Laban and Lewisham Music Service. 12 new choirs were established and singing activity took place in every ward.</p> <p><u>Big Dance:</u> Building on the 2010 programme of dance flash mobs, an event took place in Lewisham Town Centre and three 'dance picnics' over the summer of 2012. 11,000 people attended the events and 1800 people participated in the programme.</p> <p><u>Film marathon:</u> A 2 year, cross borough project providing 13-19 year olds with experience of filmmaking, marketing and event management.</p>
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		of programmes to improve access to the arts for disabled people including a training programme for arts organisations to support an enhanced cultural offer for disabled residents. Amber
15. Health promotion in libraries – Book Prescription scheme	10% increase year on year on baseline (March 2010)	The required target has been achieved. Additionally, Lewisham is leading nationally on the BoP scheme as part of the Universal Health Offer, setting new quality standards on the provision of health information delivered through libraries. Green
16. Improve the health of Looked After Children	Achieve a target score of 13 for Emotional and behavioural health of looked after children in March 2012 91% of Looked After Children (LAC) to receive their annual health/dental assessment by March 2012.	13.4 Amber Currently 91.4% Green
17. Further reduce teenage conceptions and reduce the rate of sexually transmitted infections.	To achieve a 56% reduction in teenage conception rates by end of 2012 . A reduction in the prevalence of Chlamydia in under 20 year olds in 2012.	50% reduction Amber Green
18. Reduce childhood obesity	<ul style="list-style-type: none"> • Improve the take-up of Free School meals to 85% of those eligible by Summer 2012 and 87.5% by Summer 2013 • Increase the % of pupils who take school lunches to 54% by Summer 2013. • Increase the prevalence of breastfeeding at 6-8 weeks from birth to 75% by Mar 2012. 	80% from 79% Amber 54.6% from 53.9% Green Mar 12 87% Mar 13 85% Green

	<ul style="list-style-type: none"> By March 2012 to reduce childhood obesity rates to 24% for year 6 pupils (age 11), and to 23.7% by March 2013. 	23.3% from 25.0% Green
19. Health promotion in libraries – MacMillan Cancer Support pilot	In 2012 report after 6-months pilot of promotion and roll out across London Libraries Consortium	The report was delivered. And the roll out to London Libraries Consortium is at the planning stage. Green
20. Develop a programme of arts activities that improve health outcomes for older people.	Improved mental health and well being (using the Warwick Edinburgh scale)	The Older People's Arts Network (OPAN) has been developed as a network of older people's arts providers within Lewisham. The aim is to help find a way to articulate the local arts/culture/participatory offer for older people and improve the coherence of what is provided, sharing expertise, practice, research and training. Green
21. Deliver a programme of support for the voluntary arts sector to increase sustainability.	<ul style="list-style-type: none"> 2012 -2014 Monitoring number of training, information and networking events for the voluntary sector. Increase in the number of arts organisations securing funding through diverse funding streams including commissioning and personalisation. 	The Cultural Development team has been meeting with representatives of arts organisations to explore ways of increasing sustainability. This work is ongoing. A new arts network led by the Albany called 'What Next' was established in 2013. This is part of a national arts 'What Next' movement. A number of arts organisations have developed new services to meet the 'communities that care' agenda of offering alternatives for adult social care users. This has proved an opportunity to diversify their funding base. Green

<p>22. Commission a support programme for individuals / organisations to establish new information learning opportunities in the cultural sector</p>	<p>2012 – 2014 Increase the number of residents undertaking informal learning in the cultural sector and improve the sustainability of new informal learning providers</p>	<p>CEL currently delivers a range of informal learning opportunities through our Studio courses. These enable learners to continue their learning in areas where they have completed courses to a particular level and wish to continue to update and develop skills outside of Skills Funding Agency funding. These areas include Botanical Illustration, Clothes-making, Glasswork, Pottery, Printing, Tailoring and Upholstery. These have proved to be very popular and CEL has exceeded overall target numbers on these courses across the service. As at 14/01/14 there are currently 445 enrolments on programmes an increase of 291 enrolments or 188% from 2012/13 (154 enrolments for the whole academic year).</p> <p>These courses will continue to be offered to learners in 2014/15 and CEL is exploring other curriculum areas to widen this offer subject to learner feedback and demand. The provision will also improve the sustainability of CEL and learning opportunities for learners wishing to follow these programmes especially with the pressure on budgets over the coming years.</p> <p>Green</p>
<p>23. Develop Early Intervention Services</p>	<p>In 2012 monitor performance on delivering</p> <ul style="list-style-type: none"> • Diversion from care • Parenting and attachment • School readiness 	<p>These three outcome areas are now included in the contracts and service specifications for all Lewisham Early Intervention services including Children’s Centres, Targeted Family Support and the Family Intervention Programme. Performance is regularly</p>

		<p>monitored on how these services are helping families to meet defined outcomes. A Payment by Results mechanism has been developed to incentivise providers.</p> <p>Green</p>
<p>24. Department for Work and Pensions (DWP) Families Pilot</p>	<p>3 year programme of delivery to support vulnerable families</p>	<p>This activity has been incorporated into Lewisham's response to the Troubled Families agenda and aligned with the outcomes and performance monitoring standards identified in no.23 above.</p> <p>Green</p>

PEOPLE, PROSPERITY, PLACE : LEWISHAM REGENERATION STRATEGY IMPLEMENTATION PLAN 2011 – 2014 MONITORING REPORT

KEY THEME : PROSPERITY

OUR VISION : By 2020, Lewisham will have a thriving, dynamic and creative economy. Lewisham’s population will be well educated, highly skilled and successful, making an important contribution to the workforce both inside and outside of the borough. We will achieve this through the objectives set out below.

OBJECTIVE 1 : Business enterprise and jobs growth – to provide access to jobs and business support for local people

OBJECTIVE 2 : Education and skills growth – to invest in education and skills

OBJECTIVE 3 : Creative growth – to encourage and support creative businesses

ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN) AND COMMENT ON PROGRESS
<p>25. Business Enterprise</p> <p>A) To provide support for new creative businesses to find business premises and to explore the potential for temporary usage of space</p> <p>B) Embed tailored support for the creative industries in the new GLE business support provision</p>	<p>New Creative Industry Strategy agreed November 2011.</p> <p>In 2012, increase in the number of creative businesses supported with advice / Increase in the number of temporary projects taking place</p> <p>In 2012, identify gaps in provision of business support to creative industries and develop partnerships to deliver this.</p>	<p>Business growth support for digital media business completed in 2013.</p> <p>Mapping of workspace for creative businesses completed March 2013.</p> <p>Support for creative businesses to relate from Faircharm Estate commended in December 2013.</p> <p>Feasibility study for meanwhile workspace in Catford for creative completed June 2013.</p> <p>Feasibility study for supporting a</p>

		<p>digital media hub completed December 2012.</p> <p>TOR agreed with Goldsmiths College to support local creative businesses.</p> <p>New Business Growth Strategy for 2013-2023 completed. This identifies new priorities for supporting digital media businesses.</p> <p>Green</p>
<p>26. Develop an area based community development model for the borough, providing support to grass roots community organisations and access to community premises</p>	<p>New model operational by October 2012</p> <p>Relevant outcomes and indicators to be agreed with service providers</p>	<p>A strategy was developed to provide funding to community centres as the focus of community development within their localities. Funding is now provided for community development outcomes which are monitored as part of the Main Grants programme.</p> <p>Green</p>
<p>27. Reduce further the number of young people who are NEET, concentrating on the most vulnerable, hard to reach and those who may become NEET at age 17.</p>	<p>6 NEET (Not in Education, Employment or Training) traineeship programmes delivered to 60 young people</p> <p>74% of care leavers to be in EET by March 2012</p> <p>Increase the number of young offenders who are in suitable EET to 90% by March 2012.</p>	<p>80% 2013 from 66% 2012 Green</p>

<p>28. Raise Participation and achievement at age 19</p>	<ul style="list-style-type: none"> • Achievement of a Level 2 qualification by the age of 19 to 84% by 2012 • Achievement of a Level 3 qualification by the age of 19 to 54% by 2012 • Inequality gap in the achievement of a Level 3 qualification by age of 19 to be reduced to 13% by 2012 • Inequality gap in the achievement of a Level 2 qualification by age of 19 to be reduced to 69% by 2012. 	<p>YP 84% Green</p> <p>57% Green</p> <p>10% Green</p> <p>76% from 74% Red</p>
<p>29. Establish Youth Task Force</p>	<p>Numbers of Young people in apprenticeships and job opportunities Young enterprise opportunities</p>	<p>The Task Force met during 2010 and published its final report to the Mayor and Cabinet on 19th January 2011. Information on numbers of apprenticeships and job opportunities is captured in the information in no.30 Green</p>
<p>30. Implement Local Labour and Business Scheme</p>	<p>By harnessing employment, training, apprenticeships, work placement opportunities with developers, the council and contractors on regeneration schemes within the borough. Monitor take up level at key milestones in scheme through to 2014.</p>	<p>Between April 2011 and December 2013 the following outputs were achieved;</p> <ul style="list-style-type: none"> • 505 jobs were advertised through the scheme • 15 apprenticeships secured • 3 apprenticeships safeguarded • 5 Work placement undertaken • 135 jobs secured • 174 training places offered • 1 job fair delivered having 50 organisations representation and nearly 1500 visitors to the event. On offer alongside jobs,

		<p>training and work were 2 CV Clinics, workshops and online job search room.</p> <ul style="list-style-type: none"> • 1 Business to Business (services to the construction industry) event held with 19 organisation represented with over 70 local businesses visiting. <p>Green</p>
31. Develop and promote Lewisham Service Providers Forum	Monitor in 2012 through level of annual membership, number of events and attendance. ongoing supporting local service providers to develop partnership working and improve referrals and signposting of customers to support their progression into training and employment	<p>Between 2011-13, 24 monthly newsletters have been published. The Lewisham Service Providers Forum has facilitated 8 meetings, 2 annual major events and 27 awareness raising workshops for frontline staff supporting residents in Lewisham.</p> <p>13 small grants have been awarded to Lewisham organisations to build their capacity to deliver local services.</p> <p>There is currently over 200 services and organisations and 500 individuals on the LSPF mailing list.</p> <p>Green</p>
32. Deliver Family Budgets pilot to support workless families into work	Monitor positive outcomes and level of family engagement on annual basis from 2012	<p>151 individuals signed up to the project, representing 105 families. Of these, 18 found sustainable jobs (over 16 hours per week for 6 months), with a further 18 in work but not yet past the 6 month threshold. 28 individuals</p>

		<p>achieved 3 progress measures, moving them closer to employment. Broken down into years: In 12/13 there were 94 attachments, 6 progress measures and 5 jobs claimed In 13/14 there were 57 attachments, 22 progress measures and 13 jobs, with 13 more jobs to claim in 13/14 Up to 5 additional jobs have been achieved, but won't reach the threshold for claiming before the end of March. Amber</p>
33. Arrange Business Awards	Complete annual rolling programme of events scheduled until 2013	<p>Six rounds of the business awards held in 2012 and 2013. 12 businesses received awards. Including awards for Best New Business, Best Growth Business Best Digital Media Business and Best Social Enterprise. Green</p>
34. Provide local procurement support to businesses via Local Labour and Business Scheme	Measure on an annual basis through value and numbers of contracts awarded to Lewisham businesses	<p>A programme of Local procurement support was delivered through the Businesses Advisory Service and the Local labour and Business Scheme. Between April 2012 and December 2013 140 SMEs helped to become fit to supply, 40 submitting PQQs and £4M awarded to local SMES. Between April 2011 and Dec 2013 the</p>

		following outputs were achieved specifically through the Local Labour and Business Scheme opportunities; 33 business contracts were awarded to the total value of £6,358,542 Green
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**PEOPLE, PROSPERITY, PLACE : LEWISHAM REGENERATION STRATEGY IMPLEMENTATION PLAN 2011 – 2014
MONITORING REPORT**

KEY THEME : PLACE

OUR VISION : By 2020, Lewisham will provide a high quality of life for all residents through attractive, liveable, accessible and safe neighbourhoods along with the provision of high quality facilities and town centres that meet the needs of the community. We will achieve this through the objectives set out below.

OBJECTIVE 1 : An evolving environment – to ensure that new development is to the highest standards of design and sustainability

OBJECTIVE 2 : A liveable environment – to provide decent homes for all residents

OBJECTIVE 3 : A protected and managed environment – to protect and manage the special areas of Lewisham

OBJECTIVE 4 : An accessible environment – to provide accessible, convenient and safe transportation networks

OBJECTIVE 5 : A safe environment – to reduce crime and improve community safety

ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN) AND COMMENT ON PROGRESS
35. Improving the public realm in predetermined locations across the borough	<p>In 2012 progress improvements to Brockley Cross including double mini roundabouts, public realm improvements, and resurfacing of footways</p> <p>Highway and footway improvements in Ladywell Village including road narrowing and creating parking for shoppers</p> <p>Works to Sydenham high street during 2012 and early 2013 to create a more pleasant environment for pedestrians and shoppers, without adversely affecting the flow of traffic</p>	<p>Transport - Completed 2012/13. Green</p> <p>Completed 2013/14. Green</p> <p>Completed 2013/14 Green</p>

	<p>Progression of the transfer of Besson Street Gardens to New Cross Gate Trust through the Council's Community Asset Transfer Programme in 2012.</p> <p>New Cross Healthy Living Centre – Trust and Council working closely together to review development options, dependent on the outcome , the aim is for a scheme delivery date of 2015 .</p> <p>Reinstatement of public access to an improved Bridge House Meadows including completion of a new underpass link from Rollins Street adjacent to the site of the proposed Surrey Canal Station.</p>	<p>Completed 2012 Green</p> <p>Development proposals progressing. Revised completion date for phase 1 2017, and Phase 2 January 2019. Amber</p> <p>Completed 2013 Green</p>
<p>36. Development of the five strategic sites identified in the LDF Core Strategy:</p> <p>Convoys Wharf Surrey Canal: London's Sporting Village Deptford Wharves Plough Way Lewisham Gateway</p>	<p>Progress on delivery of schemes as measured by:</p> <ul style="list-style-type: none"> • Planning permissions granted • Phases completed • New homes built • Non residential floorspace built • Section 106 money collected and allocated 	<p>Convoys Wharf – Plans were submitted to the Council in April 2013 for the comprehensive redevelopment of the site including up to 3500 new homes, space allocated for shops/restaurants/ cafes/hotel, public open spaces, public transport improvements and various other amenities. In October 2013, the Mayor of London decided to take over and 'call in' the planning application.</p> <p>Surrey Canal – outline planning permission was granted by the Council in 2012 for an improved setting for Millwall football stadium, up to 2400 new homes, 1500 permanent new jobs (plus an extra 450 construction jobs during building), improved connections and open spaces,</p>

and new community facilities. Detailed Phase 1 plans are to be submitted in 2014 and around 260 of the total number of homes could therefore be delivered by circa 2016.

Deptford Wharves – outline planning permission was granted in 2012 for 905 homes, commercial/office space, and potentially a doctors' surgery and a police facility. The developer is in discussions with a potential development partner. If work begins in the near future, the scheme could deliver circa 300 homes by 2017.

Plough Way – Made up of a number of smaller development sites, which in total could deliver circa 1400 new homes. Circa 795 of these could be complete by 2016.

- Construction on Marine Wharf West is well underway, with a 1st phase - including 71 new homes and commercial premises - already complete, and 2nd and 3rd phases - including 78 units provided as an 'extra care' facility, plus further homes and commercial premises – underway.
- An application for 183 new homes and business space on Marine Wharf East has been submitted for

		<p>approval.</p> <ul style="list-style-type: none">• Plans for Cannon Wharf were approved in 2012 and development has commenced on the first phase of the 679 new homes, a purpose-built business centre and a children's nursery, and landscaping. <p>Lewisham Gateway, the single largest development within Lewisham town centre, involves the removal of the roundabout opposite Lewisham station, to be replaced by a new road layout and a new development that connects the existing town centre with the railway and DLR stations and a relocated, larger bus stand. When complete, the newly-created site will be the location for shops/ restaurants/bars, leisure facilities, up to 800 new homes, and public open spaces. Outline planning permission for Lewisham Gateway was granted in 2009, and in spring 2013 the Council approved detailed plans for the first phase of the development including much of the area currently occupied by the bus stand, and the realignment of the roads and rivers. This phase is programmed to deliver 193 homes by 2016.</p> <p>Total non residential floorspace for the five schemes is approximately 174,000 sq m.</p>
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		<p>Total s106 contributions negotiated on the four sites approved are £34.3m of which payments of £1.06m have so far been triggered.</p> <p>Amber</p>
<p>37. Catford Town Centre Regeneration</p>	<p><u>Commercial deal: phase 1</u> Deals completed with key landowners/tenants 2012 <u>Masterplanning</u> Consultation completed in 2012 and Design Development Brief presented to Council By 2014 Improved access to transport links and Urban design to increase safety <u>Milford Towers decant</u> All residents (254 tenants, 22 leaseholders) successfully re-housed and vacant possession of estate achieved by 2014 <u>Catford Broadway Improvements</u> By 2014 provide new public realm, leading to increased footfall Business stability/turnover improves and improved market; capacity, facilities and occupation By 2012 / 2013, Local Labour agreements in place / local people engaged in activities <u>Vacant possession: phase 1</u> Vacant possession of commercial units in shopping centre by 2014 <u>Council offices</u> Planning approval by 2014 <u>Catford economic development strategy 2012-2014</u></p>	<p><u>Commercial deal: phase 1 / vacant possession: phase 1 / Masterplanning / Council offices</u> Amber</p> <p>Under a timetable agreed by the Mayor in April 2012, officers have been working towards a target vacant possession date for the Catford Centre and Milford Towers site of late 2015. However, this will require revisiting the overall approach for the transformation of Catford town centre, including whether a phased approach should be taken, or any development package includes all key sites within the Council's ownership.</p> <p>At the end of 2013, the Council conducted a 'market exploration' exercise with a wide range of developers, architects and consultants who shared their ideas about how the Council might progress the regeneration of the town centre. The feedback received was very varied, and over the next few months will be reviewed</p>

	<p>Continued work on local labour agreements, together with ongoing support for local businesses during regeneration programme</p>	<p>as part of the consideration on the way forward for Catford. The intention is to have a proposed strategy for the transformation of Catford to be discussed/approved by Members in Summer/Autumn 2014.</p> <p><u>Milford Towers decant</u> Amber 192 tenants have been re-housed since the start of the decant in April 2012. The Council's timeframe for seeking vacant possession of Milford Towers has currently been extended until the end of 2015 and vacant possession will be progressed in line with the timescales for the wider scheme.</p> <p><u>Catford Broadway Improvements</u> Green Refurbishment of Catford Broadway is on target for completion in spring 2014.</p>
<p>38. Deptford Town Centre Regeneration</p>	<p>With the opening of the new building for Tidemill Primary School and the Community Facilities in Deptford Lounge in 2011, the final external works to Giffin Square will be completed in 2012.</p> <p>As part of the new development new art studios and art gallery units will be completed early 2012.</p> <p>Housing options for the future of the southern site and the old Tidemill School premises are to be developed by the Council 2012-2014.</p>	<p>Deptford – Amber</p> <p>Officers are nearing the end of a competitive dialogue process to select the preferred developer for the Deptford Southern Housing sites of Reginald Road and Amersham Vale. Mayor and Cabinet (contracts) are to agree the preferred bidder in February 2014 which will set out the key aspects of the schemes.</p>

	<p>New Deptford station is due for completion early 2012. (Other related work will take place until mid-2012.)</p>	<p>Subject to planning approval, the building of new homes should start in summer 2015. Amber</p> <p>With the opening of the new building for Tidemill Primary School and the Community Facilities in Deptford Lounge in 2011, the final external works to Giffin Square have now been completed. Green</p> <p>As part of the new development new art studios and art gallery units have been completed.</p> <p>Housing options for the future of the southern site and the old Tidemill School premises are being developed by the Council during 2014.</p> <p>The new Deptford station was completed in early 2013. Red</p> <p>The development by Cathedral adjacent to the station should commence early 2014. Green</p>
<p>39. Lewisham Town Centre Regeneration</p>	<p>Lewisham Town Centre Area Action Plan (since renamed as the Lewisham Town Centre Local Plan) completed and adopted by end of 2013. Eastern site of 'Renaissance' development to be completed and occupied by end of 2014 (following</p>	<p>Lewisham Town Centre Local Plan approved for adoption February 2014.</p> <p>The completion of Silkworks and Silvermill in 2012 created a new residential</p>

	<p>on from a spring 2013 opening for the leisure centre); Blocks D and E to be under construction by 2014, in order to meet planned completion date for the entire development of 2015.</p> <p>Completion of Silvermill development, Connington Road mid 2012</p> <p>Progress on delivery of other town centre schemes as measured by:</p> <ul style="list-style-type: none"> • Planning permissions granted • New homes built • Non residential floorspace built • Section 106 money collected and allocated 	<p>neighbourhood, comprising around 450 new homes, in the area north of Lewisham station.</p> <p>The Renaissance development is proceeding well. Over half the 788 new homes are complete with the final blocks now under construction, Glass Mill Leisure Centre opened June 2013 and was named Best Built Project at the 2013/14 London Planning Awards.</p> <p>Two sites in Thurston Road and three in Lee High Road are also underway.</p> <p>Total s106 contributions negotiated on these sites are £2.2m of which payments of £2.04m have so far been triggered.</p> <p>Green</p>
<p>40. Increase supply of good quality housing, through new build via partnerships with RSLs, Homes and Communities Agency and the private sector</p>	<p>Progress against delivery target of 1,088 new self-contained dwellings per annum.</p> <p>Phases 1 & 2 of Heathside & Lethbridge regeneration – 188 new homes by autumn 2012 plus another 140 by spring 2012</p> <p>Phase 1 of the Excalibur estate regeneration comprising 48 units anticipated by March 2015.</p> <p>204 new units on the Kender estate anticipated by March 2015</p> <p>Final phase of the 10-year redevelopment of the Silwood estate to be completed in 2012, providing a further additional 146 new homes.</p>	<p>According to tables published by the DCLG, Lewisham produced the highest level of GLA funded affordable homes in London for 2012/13. Lewisham Town Centre AAP approved for adoption February 2014.</p> <p>The completion of Silkworks and Silvermill in 2012 created a new residential neighbourhood, comprising around 450 new homes, in the area north of Lewisham station.</p> <p>The Renaissance development is proceeding well. Over half the 788 new</p>

		<p>homes are complete, Glass Mill Leisure Centre opened June 2013 and was named Best Built Project at the 2013/14 London Planning Awards.</p> <p>Two sites in Thurston Road and three in Lee High Road are also underway.</p> <p>Total s106 contributions negotiated on these sites are £2.2m of which payments of £2.04m have so far been triggered.</p> <p>Green</p> <p>Phases 1 & 2 of Heathside & Lethbridge regeneration – Achieved – Green</p> <p>Phase 1 of the Excalibur estate regeneration – Red</p> <p>The first phase of building works has been delayed by several issues including, the remaining occupation of 1 tenant . The Council and L&Q continue to work together to seek start on site. The demolition and build programme is a little over a year so completion could be a late spring/ summer 2015 subject to the approach taken to the above issues.</p> <p>The Silwood Regeneration Scheme is now complete. Green</p> <p>The final phase of Kender is on site for completion of the affordable homes in March 2015. Green</p>
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		The council has achieved planning permission for its first direct development at Mercator Road – 6 new houses for people in housing need. Green
ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN) AND COMMENT ON PROGRESS
41. Complete delivery of Lewisham's Decent Homes Strategy	Lewisham Homes have received confirmation of funding for the next two years and indicative funding for a further two years.	Full funding of £94.5million was secured for the 4 year programme. This will enable 5,980 homes to receive decent homes works. At the end of the current programme it is estimated that approximately 20% of the stock will remain non decent. LH's is on track to deliver this. A bid will be submitted for additional funding in 15/16 to reduce non decency levels to below 10%. Green
42. Meet the housing needs of young people and families.	100% of Care Leavers in suitable accommodation	87% 2013 from 96% 2012 Red
43. Deliver new Surrey Canal Road Station	Station shell constructed and preliminary design work for the fit out of the station delivered as part of East London Line Phase 2 by end 2012. Timetable established for delivery of fit out and opening of station in relation to commencement of adjacent development.	Completed 2012. Green
44. Ensure effective Asset management Planning across the public sector	The development of joined up asset management planning with public sector partners to determine effective use of land and buildings and delivery of	New Governance and management arrangements to enhance and improve collaborative working are being established

	<p>joined up services including need for social infrastructure to meet demands of population growth. Participation in Lewisham-wide Asset Management Board meeting every 6 months attended by Lewisham Hospital, Health providers, Goldsmith's, Lewisham College and Lewisham Homes. All public sector assets to be mapped & opportunities for collaboration identified at regular meetings.</p>	<p>as part of refresh approach to Lewisham's Management of Assets in 2014. Mapping and data collection of assets to inform Lewisham's strategic approach to asset management to be concluded in 2014.</p> <p>Green</p>
<p>45. Ongoing applications for European funding.</p>	<p>Measured through the numbers of funding meetings/applications/projects in 2012.</p> <p>Projects include - Inter Cultural Cities network – establishing how Council can fully implement and influence findings of this Council of Europe European Commission project. Project currently looking at testing and adapting indicators to prove benefit of a diverse community to Europe's cities</p>	<p>To date participation in the ICC network has led to 2 new funded projects; DELI (Diversity in the Economy and Local Integration) and SAFE (School Approaches for Family Empowerment), as well as links with the Seine-Saint-Denis area of NE Paris, which has already led to discussion regarding a number of joint project applications.</p> <p>With the agreement of the 2014-2020 EU budget new priorities are going live. It is anticipated that these will provide a number of additional opportunities for funding.</p> <p>Green</p>
<p>46. To ensure that reduction & reuse is the norm replacing the current 'throw away' culture. To raise awareness and encourage participation of recycling and waste reduction/prevention activities</p>	<p>Annual monitoring of:</p> <ul style="list-style-type: none"> • % of household waste sent for reuse, recycling and composting; • % of municipal waste landfilled; • Residual household waste per household (KG); • % of people satisfied with recycling. 	<p>This rating is because this work is always ongoing.</p> <p>Established campaigns include The Love Food Hate Waste Campaign and Home Composting initiatives, which continue to be promoted through awareness raising and workshops to encourage a reduction of</p>

		<p>organic waste in the black bin as well as encouraging people to properly store food, ultimately saving householders money. The Real Nappies campaign ensures the use of real nappies, which further reduces waste in the black bin.</p> <p>Amber</p>
<p>47. To deliver the Cleanest Street programme in partnership with other stakeholders</p>	<ul style="list-style-type: none"> • Bi-monthly meetings for the on-going programme; • Acceptable levels in street cleanliness measured monthly; • Enforcement activity monitored monthly; • Independent cross-borough monitoring thrice yearly; • % of people satisfied with streets cleansing; • Performance against that years Cleanest Streets Programme objectives. 	<p>This rating is because this work is always ongoing.</p> <p>Ongoing Cleanest Streets meeting held with sub groups for the Responsible Retailers Agreement project, which has shown improvements in the Deptford High Street area.</p> <p>Independent cross borough monitoring has been ongoing and enforcement activity and levels of street cleanliness are monitored on a monthly basis. Additional areas of work include participation in the London wide Capital Clean Up Campaign, awareness raising campaigns and Community Payback project who assist with street cleansing activities.</p> <p>Amber</p>
<p>48. To increase the number of Green Flag awards for Parks by one new award each year to reach the target of 13 flags by 2014</p>	<p>12 flags for 2012; 13 for 2013 and 14 for 2014</p>	<p>Green</p> <p>13 achieved in 2013 plus 5 community green flags.</p> <p>14 applications for 2014</p>

49. To provide new provision for youth and community – My Place in Sydenham	Completion of new facilities by December 2012 The monitoring and realisation of project benefits.	Green Opened March 2013 Awards Achieved <ul style="list-style-type: none"> • Civic Trust Award • New London Award - NLA • Place Making Award
50. Improve Parks and Open Spaces	<ul style="list-style-type: none"> • Aim to raise the quality of the four parks identified in the Open Space Study as “average” to a minimum of “good” standard – Quality survey to be retaken in 2013 • Manor Park - The provision of a new bridge across the Quaggy river, create a new entry point into Manor Park - scheduled for completion Spring 2012 • Beckenham Place Park -2012 Progression of arrangements for new lessees to maintain the Mansion House 	Red <ul style="list-style-type: none"> • Reductions to the parks budget have meant this proposal is on-hold Green <ul style="list-style-type: none"> • Manor park bridge completed and open to the public Amber <ul style="list-style-type: none"> • New proposal to apply in 2014 to Heritage lottery in order to restore the historic landscape and the listed buildings.
ACTIVITY	MEASURABLE OUTCOMES AND TIMESCALES	CURRENT STATUS [RED/AMBER/GREEN) AND COMMENT ON PROGRESS
51. The new provision of Forest Hill Swimming Pools	Completion in 2012 of the new facility which will provide two swimming pools, health and fitness suite, studios, community room and café. The construction includes the restoration of the Victorian façade and its integration into the new building. The project aims to deliver a range long-term benefits for the local community.	Forest Hill Pools were reopened in September 2012. Green

<p>52. To work with commissioners of new public art and new developments to ensure that any creative intervention follows the Public Art Strategy.</p>	<ul style="list-style-type: none"> • Increase in quality of public art commissioning during 2012 . • Monitoring agreed maintenance programmes for newly commissioned works. 	<p>Secret Garden project at green spaces along the Waterlink Way</p> <p>Green</p>
<p>53. Build on role of open space in sustaining health and well being.</p>	<ul style="list-style-type: none"> • Promote healthy walk programmes – number of walks (annual) • Continue to improve children’s play and adult activity – number of new facilities (annual) • Increase the number of holiday activity programmes – number • Increase opportunity to take part in active sports in parks – number of participants (annual) 	<p>Application to Reaching communities Big Lottery to create 4 Healthy Lifestyles hubs at Mayow park, Hilly Fields, Deptford park and Mountsfield park</p> <p>Walking for Health programme provides a programme of 13 weekly walks and over 600 walks on an annual basis.</p> <p>In 2013 TeachSport was funded to deliver family sessions in 20 parks across the borough during school holidays. The activities are designed to develop basic core skills such as agility, balance and co-ordination. Advice is provided on various issues including; healthy living, child obesity prevention and physical play in the home, as well as giving advice on access to sports clubs and courses in the local area.</p> <p>Green</p>
<p>54. Work to keep Lewisham clean and free of litter, with focus on key road cleaning and town centres, utilising street monitoring data as management tool to deliver targeted and focused service</p>	<ul style="list-style-type: none"> • Bi-monthly Cleanest Streets meetings; • Acceptable levels in street cleanliness measured monthly; • Independent cross-borough monitoring thrice yearly; • % of people satisfied with streets cleansing; • Performance against that year’s Cleanest 	<p>This rating is because this work is always ongoing.</p> <p>See notes in 47 above.</p> <p>Amber</p>

improvements	Streets Programme objectives.	
55. Deliver Building Schools for the future Programme (BSF)	<ul style="list-style-type: none"> • Redevelopment of Addey & Stanhope Secondary school - completion of works scheduled for autumn 2012 • Provision of a new all age School in Lewisham Town Centre - Prendergast Vale College - to open September 2012 • The redevelopment of Sydenham Girls Secondary School Financial Close to be achieved in May 2012 • New premises for Deptford Green Secondary school scheduled for completion autumn 2012 • The refurbishment and part re-development of Prendergast Hilly Fields College to be completed by September 2013 	<p>Redevelopment of Addey & Stanhope Secondary School – works to refurbish existing buildings and deliver a new build block which incorporates a sports hall, dining and kitchen facilities, and a learning resource centre were completed in Autumn 2012. Green</p> <p>Provision of a new all age School in Lewisham Town Centre – Prendergast Vale College was completed in September 2012 incorporating the listed Lewisham Bridge primary school building into the new facility. Green</p> <p>Redevelopment of Sydenham Girls School – financial close was delayed until May 2013 due to an unsuccessful application to list one of the blocks earmarked for demolition. Construction works to deliver two new teaching blocks and refurbish the existing Edwardian building are now underway. The redevelopment is due for completion by December 2016. Amber</p> <p>New premises for Deptford Green School - previously split across two sites, Deptford Green has been amalgamated</p>

		<p>into a single new building which was opened in September 2012. Green</p> <p>Prendergast Hilly Fields College – works to refurbish and part re-develop the college were completed in September 2013. Green</p> <p>Brent Knoll School – financial close was achieved in December 2013. The new build school is due to be opened in Spring 2015 providing specialist facilities to meet the needs of children with social, communication and interaction difficulties. Green</p>
56. Primary Capital Programme - to provide new Primary School premises	<p>Brockley (Beecroft Garden) Primary School's new building to be finished by January 2012, with the demolition of the old building and landscaping works completed for September 2012.</p> <p>Gordonbrock Primary School- new school premises to be completed by April 2012.</p>	<p>Green Completed</p> <p>Green Completed</p>
57. Multi-Agency teams to respond more rapidly to emerging "hot spots" of anti-social behaviour	<p>2012-2014 Reduction of ASB and low-level offending, as measured through Problem-Solving processes.</p> <p>Increased visible presence of uniformed officers, appropriate adults or youth workers in town centres at targeted times and locations.</p>	<p>Walking for Health programme provides a programme of 13 weekly walks and over 600 walks on an annual basis.</p> <p>In 2013 TeachSport was funded to deliver family sessions in 20 parks across the borough during school holidays. The activities are designed to develop basic core skills such as agility, balance and co-ordination. Advice is provided on various issues including; healthy living, child</p>

		<p>obesity prevention and physical play in the home, as well as giving advice on access to sports clubs and courses in the local area.</p> <p>Green</p>
<p>58. Link regeneration programmes in with the Council CCTV provision for increased security and surveillance</p>	<p>In 2012 increased partnership working on Regeneration Programmes to ensure provision is targeted. Monitor longer term level of reduction in crime in regenerated areas.</p>	<p>Resources and Regeneration now regularly consult with the Crime Reduction Service and the CCTV manager on any proposed developments (over three stories). This partnership working endeavours to make sure that no changes to the skyline within the borough effect the transmission of the CCTV signal.</p> <p>Regeneration also now consult with the CCTV manager with regards to large developments such as new residential homes with public housing and retail parks where access is open to the public. The need for Public Realm CCTV is assessed and will be included within the section 106 requirements. The Crime Reduction Service continues to work with Police and other key partners in monitoring longitudinal crime levels following the introduction of these developments.</p> <p>Example of this: Loampit Hill development with Barretts. Because there is a public leisure centre and public housing on the site, under section 106, Barretts were required to work with the Council's Crime</p>

		<p>Reduction and CCTV Service. The CCTV Manager specified the system needed and detailed how it would link to the Council's system. Barretts then provide and installed the equipment and now the Council are able to monitor the location with 24/365 CCTV. We are currently working with planning to install public realm CCTV at the Bell Green retail park, again this is being paid for by the developer of the site under section 106.</p> <p>Amber</p>
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Sustainable Development Select Committee		
Title	PFI ~ Street lighting contract	
Contributor	Ian Ransom (Transport Service Group Manager)	Item. 8
Class	Part 1 (open)	12 March 2014

1. Summary

The purpose of this report is to present the Select Committee with an update on the progress of the Street Lighting PFI Contract. It advises the Committee of the progress of the Core Investment Programme (CIP) and the overall performance of the Service Provider from August 2011 (service commencement) up to January 2014.

2. Recommendations

The Committee is recommended to:

- note the content of the report.
- direct questions to officers at the meeting on 12 March.

3. Policy context

- 3.1 *Shaping our future*, Lewisham's Sustainable Community Strategy for 2008-2020, sets out a vision for Lewisham;-
'Together, we will make Lewisham the best place in London to live, work and learn'

Shaping our future includes the priority outcomes:-

Safer – where people feel safe and live free from crime, antisocial behaviour and abuse

Clean, green and liveable – where people live in high quality housing and can care for and enjoy their environment.

- 3.2 In addition, the Council has ten corporate priorities which support delivery of the Sustainable Community Strategy. The partnership with Croydon Council through a private finance initiative (PFI) to replace the majority of lamp columns within the two borough and provide a response repair service, contributes to the achievement of three of the Council's corporate priorities:-

- **Clean, green and liveable** – environmental management, cleanliness and care for roads, pavements and a sustainable environment.
- **Safety, security and a visible presence** – partnership working with the police and others to further reduce crime levels, and using Council powers to combat anti-social behaviour.
- **Inspiring efficiency, effectiveness and equity** – ensuring efficiency, effectiveness and equity in the delivery of excellent services to meet the needs of the community.

4. Background

4.1 The Output Specification for this contract defines both councils' (Lewisham and Croydon) requirements for the Service that the Service Provider shall provide pursuant to this Contract. The Performance Standards within specify the required outcome, service delivery, performance requirements and measurement criteria in respect of each part of the Service.

4.2 The Service Provider shall perform the service in accordance with the following Performance Standards:

Investment Programmes

4.3 The Service Provider shall design and install new apparatus during the five year CIP across both councils to the current relevant standards. The following table illustrates the Milestones for achieving this and progress to date.

Milestone	Milestone Completion Date	Total Lighting Points removed (target)	Total Lighting Points removed (actual)
1	6 months after planned service commencement date (Jan 12)	207	306
2	12 months after planned service commencement date (July 12)	3,107	1865
3	18 months after planned service commencement date (Jan 13)	7,148	4977
4	24 months after planned service commencement date (July 13)	12,009	8769
5	30 months after planned service commencement date (January 2014)	16,885	10884
6	36 months after planned service commencement date	22,915	
7	42 months after planned service commencement date	28,940	
8	48 months after planned service commencement date	34,316	
9	54 months after planned service commencement date	39,683	
10	60 months after planned service commencement date (July 2016)	46,665	

- 4.4 The Service Provider has failed to achieve Milestones, 2, 3 4 and 5. Should the Service Provider identify they would be unable to achieve a Milestone they can submit a request for relief against achieving said Milestone in accordance with Clause 21(Relief Events, Compensation Events and Excusing Causes). A Relief Event was submitted for each of the failed Milestones by the Service Provider and following an internal review, was granted for Milestone 2 and 4, but was not granted for Milestone 3. Milestone 5 is still being considered. The Service Providers failure to meet its obligations under PS1 with respect to Milestone 3 completion and therefore a Milestone Default Termination Point has been issued. This has subsequently fallen away as the Milestone was achieved in June 2013.
- 4.5 To date the total number of new assets issued for construction is 17,580 of which 13,468 units installed.
- 4.6 As a result of the challenges faced by the Service Provider in delivering the Core Investment Programme, the council put in place an "All Parties" working group to focus on the challenges with the connections of the new assets. As a result the Service Provider was charged with the development of an improvement plan focusing on recovering the slippage to the programme.
- 4.7 The concern for all parties has been the time taken to connect the new street lights to the "Triple Concentric" UKPN cable, this cable has been identified in two thirds of the borough of Croydon. To work on this cable UKPN need to carry out a controlled shutdown which also affects household supplies. The shutdown period is limited to minimise the disruption to household supplies and therefore limits jointing works completed each day and also has a serious effect on the jointing output impacting on Skanska's ability to achieve the Milestone targets. UKPN and the Service Provider are looking into other avenues to improve performance of which the Authority is closely monitoring the performance of both parties.
- 4.8 The improvement plan has been operational for nine months, however the Service Provider is struggling to achieve their recovery target and as of 31 January have under achieved by 1970 lighting point removals. The improvement plan now suggests that the CIP will be achieved nine months late, April 2017 as opposed to July 2016, however this does assume that the remainder of the programme is delivered as to the improvement plan.
- 4.9 The improvement plan outlines the steps being taken to recover the programme and is reviewed monthly. A number of steps such as pulling the core investment programme forward within Croydon for wards in years 4 & 5 where the triple concentric main is not present such as Coulsdon East and Coulsdon West. Skanska obtaining Independent Connections Provider "ICP" status, the success of this is fundamental to the Project being able to achieve our mitigation programme and reduce delays. Skanska are working with the Authority and UKPN in order to find a way of getting the Asset Owner Agreements signed to allow Skanska jointers to be able to carry out Contestable work.
- 4.10 There have been frequent joint high level meetings carried which have included Skanska, SPV, UKPN, Authority Executive Director and Key Stakeholders to discuss all on-going issues and how best to resolve these.

4.11 The service provider has continued to engage with UKPN at senior officer level of which written confirmation and agreements are now in place to reflect the deployment of crews:

4.12 In terms of the contract monitoring progress is measured across both Authorities and there is a significant slippage in the investment programme. However, when the two boroughs are separated the current position within Lewisham is better than that of Croydon, 36% of the investment programme is within Lewisham, therefore prorata at the end of January Lewisham should have expected to have seen 6079 lamp columns removed, the removal currently stands at 5547, which indicates that the programme is slightly behind by 532 columns, or three months in terms of current productivity, which suggests that Lewisham programme will be delivered by October 2015, as opposed to August 2015, but within the overall time frame for both authorities

4.13 The Service Provider is now in year three of the programme progress on a ward by ward basis is detailed below.

	Ward	Completed
LEWISHAM Year 1	Bellingham :	94%
	Catford South :	98%
	Perry Vale	96%
Year 1 Combined		96%
LEWISHAM Year 2	Forest Hill	72%
	Blackheath	37%
	Grove Park	84%
	Sydenham	76%
	Crofton Park	67%
Year 2 Combined		67%
Lewisham Year 3	Ladywell	14%
	Lee Green	10%
	Rushey Green	7%
	Lewisham Central	1%
	Brockley	27%
Year 3 Combined		12%

Planned Maintenance, Inspection and Testing

- 4.14 This Performance Standard covers planned maintenance, inspection and testing of street lighting equipment. Routine scouting of street lights is undertaken and the performance is measured over a four-month period. The current performance target for “lights in light” is 99% which is calculated over a four month period, the Service Provider has performed well over the last 16 months to achieve the accumulative target, which currently stand at 99.12%.

Operational Responsiveness and Reactive Maintenance:

- 4.15 This Performance Standard covers the operational responsiveness of the Service Provider to attend to faults within the relevant rectification period as illustrated in the tables below.
- 4.16 The tables below illustrate the performance for emergency and non – emergency faults in and out of time for the period of August 2013 – January 2014

Fault Type	Number of occasions					
	In time					
	Aug 2013	Sept 2013	Oct 2013	Nov 2013	Dec 2013	Jan 2014
Emergency faults	96	123	165	172	168	185
Non-Emergency Faults	1192	1492	1618	1918	1754	2960

Fault Type	Number of occasions					
	Out of time					
	Aug 2013	Sept 2013	Oct 2013	Nov 2013	Dec 2013	Jan 2014
Emergency faults	0	0	0	4	2	0
Non-Emergency Faults	24	12	56	20	84	61

- 4.17 Overall this performance has improved although recent figures have increased over the last few months due to snagging items not being completed within the 20 Day window, for which financial adjustments have been implemented.

Contract Management and Customer Interface:

- 4.18 The Service Provider shall for the Service Period provide a customer care and contract management service in accordance with this Performance Standard that includes the development, operation and maintenance of a Management

Information System (MIS) and Customer Care System (CCS).

4.19 Below table shows telephone calls receive by call centre and emergency phone line between August 2013 and January 2014, of which the target is 95% of all calls being answered within 25 seconds.

Aug 2013	Sept 2013	Oct 2013	Nov 2013	Dec 2013	Jan 2014	Prescribed response period
1172	1224	2437	1469	1266	1724	= # calls received by call centre / emergency phone line
1006	1052	2271	1251	943	1494	= # answered by a trained call agent within 25 seconds
85.84%	85.95%	88.45%	85.16%	74.49%	86.66%	= % answered by a trained call agent within 25 seconds

4.20 This performance measurement had been poor. As a result the Service Provider customer contact centre has moved from an external provider to an internal provider, this change occurred last week of February so an improvement is expected in March figures.

Strategic Assistance and Reporting;

4.21 The Service Provider shall provide relevant, accurate and timely information to the Councils on its performance in relation to the services in Monthly Service Reports and Annual Service Reports to ensure that the strategic assistance and reporting procedures adopted for delivery of the Service:

- (i) enable the Councils to properly monitor the Service and have sufficient data and information to assess accurately what Adjustments, (if any) to the Unitary Charge should be made;
- (ii) allow the Councils to demonstrate that it is achieving its Best Value Duty and continuous improvement in the delivery of the Service; and
- (iii) allow the Councils to regularly review the Service to determine whether it meets current and future needs, consult with users and other stakeholders and benchmark performance against other service providers.

4.22 Monthly monitoring and monthly payment reports are combined to reduce the administration burden for the councils and are provided by the fifth business day of the month following the month for which the report relates.

Working Practices

4.23 Performance Standard 6 requires the Service Provider to ensure it operates the day-to-day working practices correctly and safely. Categories of the faults relating to these practices are detailed below:

Fault Type		No. of faults Aug 13	No. of faults Sept 13	No. of faults Oct 13	No. of faults Nov 13	No. of faults Dec 13	No. of faults Jan 13
Urgent service faults	Any Service Failure that: (a) poses a material risk to life; or (b) poses a material risk of damage to person and/or property; or poses a material risk of significant financial loss and/or disruption to the Authority.	0	0	0	0	0	0
Serious service faults	Any Service Failure that is such that it may develop into an Urgent Service Failure if not rectified or attended to in accordance with Good Industry Practice.	0	1	0	1	0	0
Routine service faults	Any Service Failure that is not immediately detrimental or likely to lead to a Serious Service Failure or an Urgent Service Failure, but that, if not rectified or attended to in accordance with Good Industry Practice, may adversely impact on the Service and / or the Authority's reputation and / or the Service Provider's reputation.	215	315	55	80	25	45

N.B Routine service faults: This is taken from the schedule of service failures, where each item is given a points score. For example, work being undertaken without a permit (LoPS) is given 5 points.

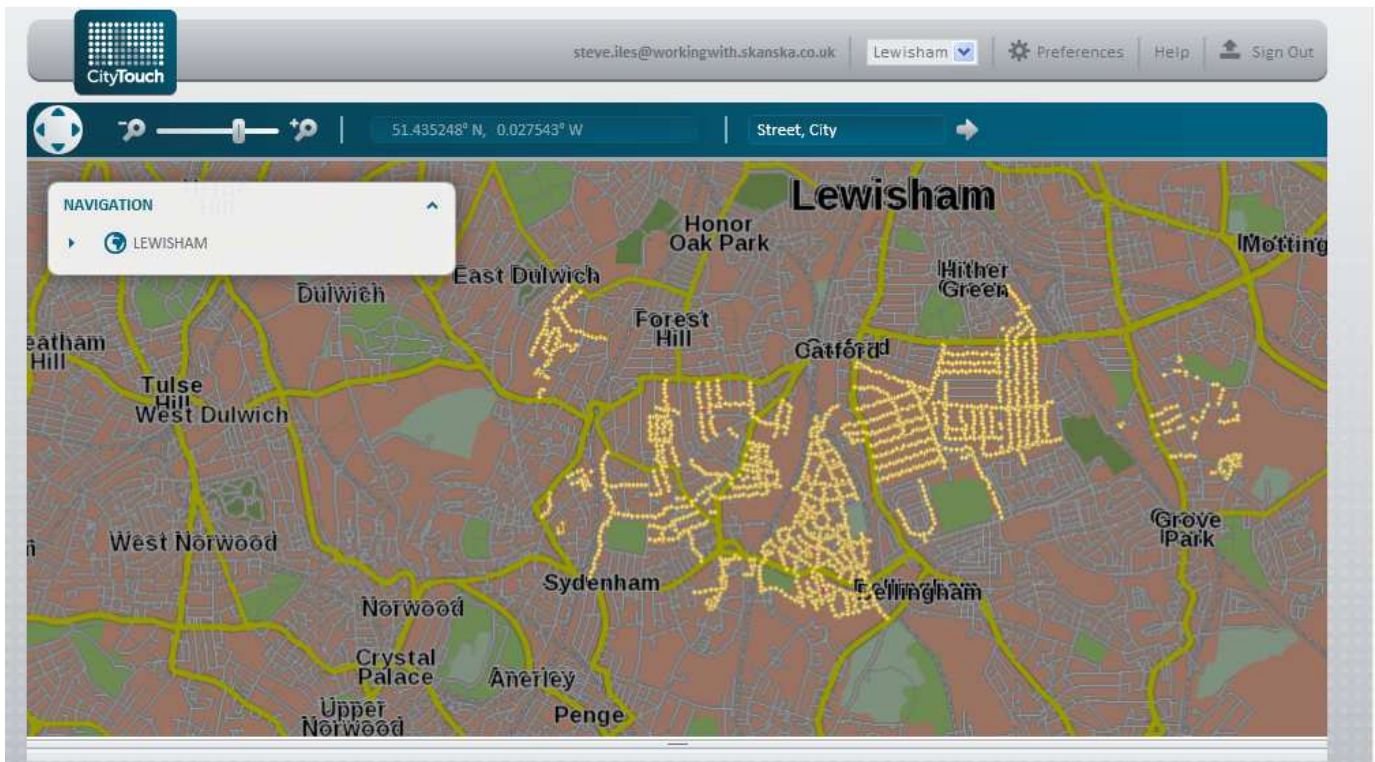
4.24 The authority and the service provider have agreed the table to appendix 21, of which any future failures with regards to working practices will be added accordingly.

Reporting to the Authority:

- 4.25 In order for the Councils to monitor the performance of the Service Provider and to ensure appropriate Monthly Payments are made under the Contract, the Service Provider shall provide accurate and complete reporting to the Councils on how the Service Provider is complying with the requirements of the Output Specification

Central Management System

- 4.26 When this contract was awarded both councils opted for a Central Management System (CMS) to be installed to all street lights as part of a “mandatory variant solution”. In technical terms the key difference between the mandatory variant solutions and standard Solutions is that the mandatory variant solution enables lights to be dimmed, or brightened, flexibly, whereas in the standard solution lights will only come on and off at fixed ambient light levels. The advantage of the mandatory variant solutions is its flexibility, and the opportunity that it affords to cut energy consumption and therefore costs or otherwise to respond to policy considerations.
- 4.27 Once the Independent Certifier issues the Certificate of Compliance for the new street lighting on a street by street basis the Service Provider shall ensure that all Replacement CIP Apparatus is connected to and operating on the Central Management System.
- 4.28 At the present time across both boroughs there are 10571 street lighting columns connected to the CMS.
- 4.29 Both authorities have requested to see the dimming of the street lights to see the difference in lighting levels and to assess the potential energy savings if carried out in the near future. A street lighting policy has been developed of which waiting for adoption by each authority



5. Financial implications

5.1 There are no specific financial implications arising from this report. The overall PFI contract is in the region of £10.2m for 13/14. This figure includes the unitary charge, electrical costs and clienting. Of this sum approx £7.7m relates to the unitary charge. These figures are subject to some adjustment for indexation. The £10.2m is funded by £5.6m from the Councils and £6m PFI grant. The excess of funding over the costs is held in a sinking fund. This is mainly because PFI grant is received on a straight line basis each year (i.e. same amount each year) so some needs to be set aside in earlier years to counter the effects of the inflation that will be applied to the contract over its duration.

5.2 The £5.6m funded by the Councils is split between Lewisham (36%) and Croydon (64%). The budget to pay Lewisham's share for street lighting is within the Transport service of the Regeneration & Asset Management Division and amounts to £2.041m net. The budget covers the unitary charge, the electric costs of the street lights and is offset by income from Lewisham Homes and other registered social landlords. The contract contains a number of performance measures as set out in the report with any poor performance arising subject to financial deductions. These feed into an annual reconciliation of the amounts held in the sinking fund and affect contributions into the fund.

6. Legal Implications

6.1 The Streetlighting Project Agreement was entered into between the London Boroughs of Croydon and Lewisham and Croydon and Lewisham Lighting Services Limited which was the special purpose vehicle set up by Skanska Construction UK Ltd and John Laing Limited. This Agreement which is in

standard form approved by the Department of Transport seeks to pass the risk of the construction works leading to the installation of the new columns and all other apparatus relating to streetlighting and the maintenance of the columns to the contractor for a period of 25 years.

- 6.2 The Contract details the investment programme for the construction phase and milestone completion dates setting out the total number of columns and apparatus which have to be installed over a 60 month period.
- 6.3 As with all PFI Project Agreements, there is a performance regime and a payment mechanism relating to this performance which enables the Councils to deduct monies for the failure by the contractor to deliver the services to time or standard.
- 6.4 During the Core Investment Programme Period the contractor has to undertake maintenance works to the existing stock which is not being replaced and to monitor the lighting in both boroughs. The payment mechanism provides for a fixed annual payment table in monthly instalments to cover these services. There is an uplift to reflect the progress of the Core Investment Programme and the new apparatus which is installed.
- 6.5 An independent certifier issues a milestone certificate on the date that the contractor completes each milestone. If it fails to achieve a milestone then a Milestone Default Termination Point accrues which is cancelled once that milestone is achieved. If the final milestone remains uncompleted then further milestones default determination points accrue at a rate of 1 every 180 days. If 3 or more of these termination points accrue then the Authority may terminate the Project Agreement.
- 6.6 The Project Agreement sets out the standard of service which must comply with Good Industry Practice, the provisions of the specification and the method statements. Each month, the contractor must submit an invoice with back-up information and this together with the monitoring information by the Authorities monitoring officers will determine what deductions should be made each month.
- 6.7 The contractor has to comply with all health and safety and highways legislation and guidance and deductions apply where it has breached legislation.
- 6.8 As is indicated in the report, the contractor is entitled to relief from deductions where it is unable to comply with its obligations under the contract through no fault of its own. It can also receive compensation if it can prove that it has incurred costs or loss of revenue. If the contractor is given relief for an event outside its control such as a failure by a network operator, it can be given an extension of time to continue the works/services.
 - a. The Agreement also provides for how electricity costs are treated. The contractor takes the consumption risk and the Authority pricing risk.
 - b. The Project Agreement also contains provisions relating to change. If the Councils make changes to the Investment Programme then it is the Council proposing the change which pays for the contractors costs in implementing it.

- c. The Councils can terminate the Agreement where the contractor is in material breach or is in persistent breach, has become insolvent, accrued 3 or more service default termination points as set out above or where the service level is less or equal to the target level set out in the Agreement.
 - d. As this is a PFI and there is a senior lender from whom the contractor has borrowed money to underwrite the initial cost of the work, termination of the Project Agreement is subject to the rights of the senior lender to find a replacement contractor unless this cannot be achieved through payment of any debt outstanding.
- 6.9 Agreement was put in place to set out the joint arrangements for the management of the joint street lighting PFI Project . It details the functions of the Joint Committee, its constitution and decision making powers.
- 6.10 They also entered into a Co-operation Agreement sets out the detailed arrangements relating to operation matters including how any disputes between the constituent authorities are to be settled and budget provisions to cover the management costs of the Project.
- 6.11 It is the function of the Joint Committee to monitor the operational performance of the Service Provider and to receive reports from the Management Board consisting of two representatives of each constituent authority as to the Service Provider's performance over the last quarter.

7. Equalities Implications

- 7.1 The Council's Comprehensive Equality Scheme for 2012-16 provides an overarching framework and focus for the Council's work on equalities and helps ensure compliance with the Equality Act 2010.
- 7.2 The outcomes of the PFI designed to improve access to services and create better, safer streets will have broadly positive impacts on the local community. More specifically, the proposed improvements will reduce hazards for visually impaired people, older people and those with impaired mobility.

8. Sustainability Implications

- 8.1 Lewisham Council has a target of a 50% reduction in corporate carbon emissions by 2015/16 from a baseline of 2007/08. This target is supported by a detailed Carbon Management Programme, which incorporates an expectation of reduced emissions from street lighting.

9. Crime and disorder implications

- 9.1 The general improvement of the street lighting is expected to have a positive impact on the levels of crime and disorder.

If you have any queries relating to this report please contact **Ian Ransom, Service Group Manager Transport** (020 831 42270)

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Sustainable Development Select Committee		
Title	Select Committee work programme	
Contributor	Scrutiny Manager	Item. 9
Class	Part 1 (Open)	12 March 2014

1. Purpose

- 1.1 To provide Members of the Select Committee with an overview of the work programme.

2. Summary

- 2.1 At the beginning of the municipal year each select committee is required to draw up a work programme for submission to the Overview and Scrutiny Business Panel. The Panel considers the proposed work programmes of the six overview and scrutiny select committees and coordinates activities between them in order to maximise the use of scrutiny resources and avoid duplication.
- 2.2 The meeting on 12 March is the last scheduled meeting of the Sustainable Development Select Committee in the 2013-14 municipal year, as well as the last meeting of the 2010-14 Council administration. This report provides a brief overview of the Committee's work in the 2010-14 administration in preparation for the development of the 2014-15 Committee work programme.

3. Recommendations

- 3.1 The Select Committee is asked to:
- note the completed work programme attached at **Appendix B**;
 - consider the core issues covered in the 2010-14 administration;
 - consider any matters arising that it may wish to propose for future scrutiny.

4. Sustainable Development Select Committee 2010-2014

- 4.1 The Sustainable Development Select Committee has had an important role to play in the oversight and development of a number of areas of strategic importance over the last 4 years. The Committee has carried out four in depth reviews and made a number of recommendations for improvement, via referrals to Mayor and Cabinet/Council or partner organisations. The work of the Committee, and the evidence-based recommendations it has made, have had a direct impact on the development of both policy and service delivery in a number of areas. Below are some examples of the Committee's work:

4.2 Financial inclusion

In the wake of the financial crisis and resulting recession, the Committee resolved to consider the impact of financial exclusion in Lewisham. Members sought to deepen understanding of the nature of financial exclusion in the borough and to put forward possible responses to the issues they encountered.

It was recognised that there was good work being carried out in the borough but the Committee found that the different responses to exclusion would benefit from an improved level of coordination.

The Committee lobbied for the creation of a multi-agency financial inclusion partnership, which it felt should be involved in outreach, campaigning, coordination and capacity building. As a result of the Committees work, a multi-agency financial inclusion forum has been set up, which has a remit to explore issues of inclusion in the borough and develop coordinated responses to issues facing marginalised citizens.

4.2 Preserving local pubs

The Committee was deeply concerned about the noticeable decline in the number of local pubs. Building on detailed analysis of Lewisham's pub trade by the Council's planning service the Committee explored some of the issues facing pubs in Lewisham. The Committee found that as well as having the potential to be a popular local business, pubs might also provide community facilities and a meeting places for social groups; it was also evident that some local pubs occupied buildings of architectural interest or were of value to their communities as local landmarks.

The Committee heard that pubs were exposed to unsympathetic developments, from which they could only be partially protected by the planning system so it recommended that the Council create an exemplar development management policy for the protection of pubs. The result of this work was the implementation of a new planning policy, which provides detailed guidance on determining planning applications and establishes an enhanced requirement for pub viability assessments in order to preserve valued local pubs.

4.3 The Bakerloo line

The Committee commissioned a study of options for the extension of the Bakerloo line into the borough¹ - in order to support the continued development of Lewisham's transport network and respond to the identified need for improved transport connections. The study set out a range of opportunities and drawbacks for the extension of the line. This work, and the Committee's solid backing of the proposals, led to a full feasibility study being commissioned by Transport for London.

¹ Potential Options for Bakerloo Line Extension towards South East London: [Sustainable Development Select Committee 14 September 2010](#)

The Committee has actively influenced thinking in the borough about the future of transport infrastructure and potential options for the extension of the Bakerloo line. Moreover, the Committee has proposed that the work programme for 2014/15 includes additional scrutiny of the proposals for the Bakerloo Line – alongside further investigation in to plans for the DLR and London Overground.

4.4 Parking

The Committee has been heavily involved in Lewisham's parking policy review. Recognising that parking is an issue of importance for communities across the borough, the Committee invited community groups and stakeholders to help it influence the shape and direction of parking policy in Lewisham.

4.5 Economic Development

The Committee carried out a review of the role of Council services in facilitating the conditions for new businesses, helping small businesses grow and supporting established businesses to build on their successes.

The Committee's work influenced the development of the Council's Business Growth Strategy and brought about a review of Council communications with businesses in the borough. The Committee also identified the requirement for suitable spaces for businesses to grow in the borough – and for work to support the development of 'clusters' of new business. As a result, the Business Growth Strategy incorporates an objective in its action plan to work with partners in order to ensure the development of new clusters of activity in the borough.

4.6 Joint working with the Housing Select Committee

Four of the five strategic sites identified as central to the delivery of the Council's Core Strategy are located in the north of the borough. Given the importance of the delivery of these sites, the Housing and Sustainable Development Select Committees met jointly to assess whether the Council's strategic aims were being met in terms of housing and regeneration in this part of the borough. As a result of the meeting, a series of recommendations were made relating to the Council's submission to the GLA on the Convoys Wharf development; together with recommendations relating to the presentation of London wide affordable housing statistics; and funding models for developments on publically owned land.

5. Planning for the next administration

5.1 A work programme report will be put forward at the first Sustainable Development Select Committee meeting of the 2014-15 administration. The report will take account of the committee's previous work, and will draw on a range of sources for suggestions, as set out in the following sections.

5.2 The Committee has already indicated that there are matters it feels should be considered for further scrutiny, these are:

- plans for the extension of the Bakerloo line, Overground and DLR;
- cycling and road safety;

- heritage and tourism;
- the Local Implementation Plan.

5.3 The Overview and Scrutiny Business Panel has tasked the Committee with consideration of:

- plans for Catford town centre, including future options for the Broadway Theatre
- the sections of the annual complaints report that fall within the Committee's terms of reference.

5.4 As with the development of all new work programmes, suggestions will also be incorporated by drawing on:

- matters arising as a result of previous scrutiny;
- issues that the committee is required to consider by virtue of its terms of reference;
- items requiring follow up from committee reviews and recommendations;
- issues suggested by members of the public;
- petitions;
- standard reviews of policy implementation or performance, which is based on a regular schedule;
- items that senior council officers feel are important for the committee to scrutinise;
- suggestions from officers;
- decisions due to be made by Mayor and Cabinet.

5.5 The Lewisham Future Programme

Through the Lewisham Future Programme the Council must save a further £95m from its £285m budget in the four years from 2014-15 to 2017-18. In order to achieve the savings, the Council has embarked on a series of thematic and cross-cutting reviews to fundamentally review the way it delivers services. This will mean that savings will be delivered over longer time periods and will need to be agreed and taken as and when they are identified. Officers have committed to regular interactions with Members in order to facilitate scrutiny of the specific savings proposals arising from the major change programmes. The Select Committees will need to retain capacity in its work programme to consider these as is necessary.

5.6 At the beginning of the new administration the Committee will be asked to agree a provisional work programme for the coming year for submission to Business Panel. Members are asked to review the completed work programme for 2013-14 as well as the core issues covered and put forward any matters arising that should be considered as part of the 2014-15 work programme.

6. Financial implications

There are no direct financial implications arising from the implementation of the recommendations in this report.

7. Legal implications

In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

8. Equalities implications

8.1 The Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

8.2 The Council must, in the exercise of its functions, have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
- advance equality of opportunity between people who share a protected characteristic and those who do not.
- foster good relations between people who share a protected characteristic and those who do not.

8.3 There may be equalities implications arising from items on the work programme and all activities undertaken by the Select Committee will need to give due consideration to this.

Background documents

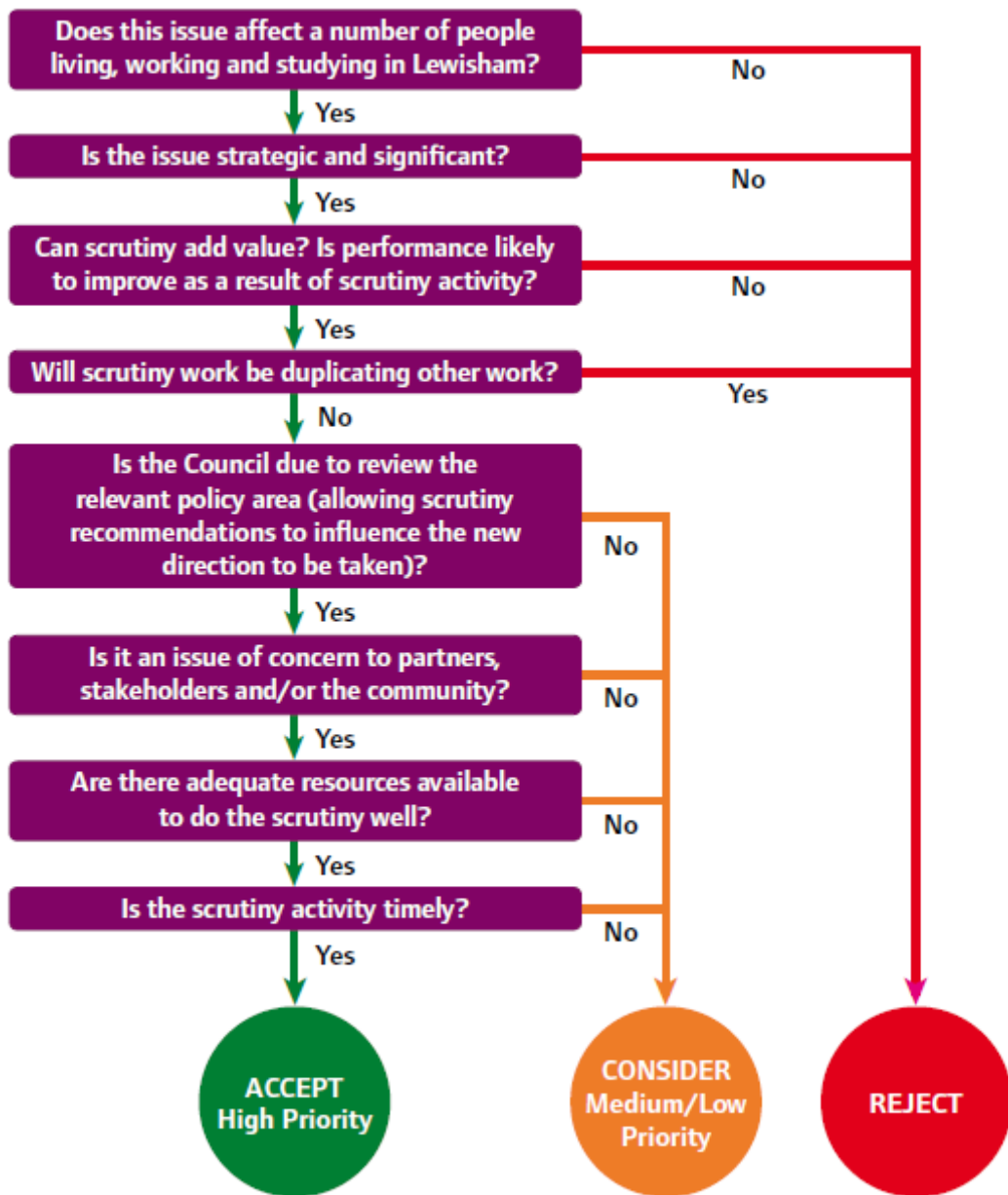
Lewisham Council's Constitution

Centre for Public Scrutiny: the Good Scrutiny Guide

Response to the persevering local pubs review:

<http://councilmeetings.lewisham.gov.uk/documents/s19453/Responses%20to%20SDSC%20on%20Pubs.pdf>

Scrutiny work programme – prioritisation process



Work Item	Type of review	Priority	Strategic Priority	Delivery deadline	01-May	22-May	11-Jul	10-Sep	31-Oct	10-Dec	04-Feb	12-Mar
Financial Inclusion Review	In-depth review	High	CP5	Apr	Response		Update					
Business development review	In-depth review	High	CP5	Dec	Report					Response		
Emergency services review	In-depth review	High	CP4	Sep	Scoping							
Air quality action plan	Standard review	Medium	CP3	Dec						Response		
Development management policies (Preserving Local Pubs)	In-depth review	High	CP3	May								
Parking policy monitoring and update	Performance monitoring	Medium	SCS4	Mar								
Recycling contract	Performance monitoring	Medium	CP3	Sep								
Climate local/Sustainable Resources	Standard review	Medium	CP3	Sep								
Strategic Financial Review update and Savings Proposals for 2014/15 and 2015/16	Standard review	High	SCS6	Dec								
Road safety and cycling	Standard review	Medium	CP3	Feb								
Update on plans for the Bakerloo line, DLR and Overground	Standard review	Medium	CP3	Feb								
Planning service annual monitoring report	Standard item	Medium	CP3	Feb								
Implementation of the street lighting contract	Standard review	Low	CP3	Mar								
Neighbourhood planning	Standard item	High	CP3	Jul			Response					
Convoys Wharf	Standard item	Medium	SCS6	Dec								
Future of the Ladywell Leisure Centre site	Standard item	Medium	SCS4	Oct								
Business growth strategy	Standard review	Medium	CP5	Dec								
Implementation of the regeneration strategy	Standard item	Medium	CP3	Mar								

	Item completed
	Item ongoing
	Item outstanding
	Proposed timeframe
	Carried over from last year
	Item added

Meeting Dates:						
1) Wed	01-May	(Dsp: 23 Apr)	5) Thu	31-Oct	(D: 22Oct)	
2) Wed	22-May	(Dsp: 14-May)	6) Tue	10-Dec	(D: 28Nov)	
3) Thu	11-Jul	(Dsp: 02-Jul)	7) Tue	04-Feb	(D: 23Jan)	
4) Tue	10-Sep	(Dsp: 29 Aug)	8) Wed	12-Mar	(D: 04Mar)	

Shaping Our Future: Lewisham's Sustainable Community Strategy 2008-2020		
	Priority	
1	Ambitious and achieving	SCS 1
2	Safer	SCS 2
3	Empowered and responsible	SCS 3
4	Clean, green and liveable	SCS 4
5	Healthy, active and enjoyable	SCS 5
6	Dynamic and prosperous	SCS 6

Corporate Priorities		
	Priority	
1	Community Leadership	CP 1
2	Young people's achievement and involvement	CP 2
3	Clean, green and liveable	CP 3
4	Safety, security and a visible presence	CP 4
5	Strengthening the local economy	CP 5
6	Decent homes for all	CP 6
7	Protection of children	CP 7
8	Caring for adults and older people	CP 8
9	Active, healthy citizens	CP 9
10	Inspiring efficiency, effectiveness and equity	CP 10

FORWARD PLAN OF KEY DECISIONS

Forward Plan March 2014 - June 2014

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Kevin Flaherty, the Local Democracy Officer, at the Council Offices or kevin.flaherty@lewisham.gov.uk. However the deadline will be 4pm on the working day prior to the meeting.

A "key decision"* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

FORWARD PLAN – KEY DECISIONS						
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials	
January 2014	Delivery of advisory and Financial Services Contract award	Tuesday, 18/02/14 Overview and Scrutiny Business Panel	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Community Services & Older People			
December 2013	Budget 2014-15	Wednesday, 26/02/14 Mayor and Cabinet, Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Paul Maslin, Cabinet Member for Resources			
February 2014	Catford Town Centre CRPL Business Plan 2014-15	Wednesday, 26/02/14 Council	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor and Cabinet Member for Regeneration			
February 2014	Development of Post 19 Provision at House on the Hill	Wednesday, 05/03/14 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Crada Onuegbu, Cabinet Member for Youth			
December 2013	144 Evelyn Street (Parker House) Surplus Declaration and Demolition	Wednesday, 05/03/14 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor and Cabinet Member for Regeneration			

FORWARD PLAN – KEY DECISIONS						
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials	
February 2014	GLA Funding Bid for New Build Housing	Wednesday, 05/03/14 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Susan Wise, Cabinet Member for Customer Services			
February 2014	Heathside and Lethbridge Compulsory Purchase Order	Wednesday, 05/03/14 Mayor and Cabinet	Rachel George, Housing Regeneration & Projects Manager and Councillor Susan Wise, Cabinet Member for Customer Services			
February 2014	Heathside and Lethbridge Demolition Notice	Wednesday, 05/03/14 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Susan Wise, Cabinet Member for Customer Services			
February 2014	Community Services Investment Fund	Wednesday, 05/03/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Community Services & Older People			
February 2014	Extension of a Drug and Alcohol Aftercare Service	Wednesday, 05/03/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Community Services &			

FORWARD PLAN – KEY DECISIONS						
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials	
February 2014	Recommissioning Borough Based Residential Respite Care service	Wednesday, 05/03/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Community Services & Older People			
December 2013	Section 75 Overarching	Wednesday, 05/03/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Community Services & Older People			
December 2013	Section 75 Mental Health Services	Wednesday, 05/03/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Community Services & Older People			
December 2013	Section 75 Public Health Services	Wednesday, 05/03/14 Mayor and Cabinet (Contracts)	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Community Services & Older People			
September 2013	Supporting People Contract Award (Pagnell Street and	Wednesday, 05/03/14	Aileen Buckton, Executive Director for			

FORWARD PLAN – KEY DECISIONS						
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials	
	Edward Street/Adult Placement Scheme)	Mayor and Cabinet (Contracts)	Community Services and Councillor Chris Best, Cabinet Member for Community Services & Older People			
January 2014	Contract Variations 2013 Primary Places Programme	Tuesday, 11/03/14 Overview and Scrutiny Education Business Panel	Frankie Sulke, Executive Director for Children and Young People and Councillor Helen Klier, Cabinet Member for Children and Young People			
March 2014	Single Tender Action Consultancy Services 2014 Primary Places Programme	Tuesday, 11/03/14 Overview and Scrutiny Education Business Panel	Frankie Sulke, Executive Director for Children and Young People and Councillor Helen Klier, Cabinet Member for Children and Young People			
March 2014	Extra Care Service at Kenton Court and Somerville	Wednesday, 19/03/14 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Community Services & Older People			
February 2014	John Ball Primary School and Coopers Lane Primary School Statutory Notice and Decision	Wednesday, 19/03/14 Mayor and Cabinet	Frankie Sulke, Executive Director for Children and Young People and Councillor Helen Klier, Cabinet Member for Children and Young People			

FORWARD PLAN – KEY DECISIONS						
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials	
March 2014	New Instrument of Government Christ Church School name change	Wednesday, 19/03/14 Mayor and Cabinet	Frankie Sulke, Executive Director for Children and Young People and Councillor Helen Klier, Cabinet Member for Children and Young People			
March 2014	Revised Instrument of Government Stillness Primary School	Wednesday, 19/03/14 Mayor and Cabinet	Frankie Sulke, Executive Director for Children and Young People and Councillor Helen Klier, Cabinet Member for Children and Young People			
August 2013	Award of contract for the enlargement of John Stainer Primary from 1 to 2 FE	Wednesday, 19/03/14 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Helen Klier, Cabinet Member for Children and Young People			
September 2013	Award of contracts to cover consultancy services to the Primary Places Programme for Employers Agent and other professional services	Wednesday, 19/03/14 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Helen Klier, Cabinet Member for Children and Young People			
November 2013	Procurement of the School Catering Contract Service	Wednesday, 19/03/14 Mayor and Cabinet	Frankie Sulke, Executive Director for Children and Young People and			

FORWARD PLAN – KEY DECISIONS						
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials	
		(Contracts)	Councillor Helen Klier, Cabinet Member for Children and Young People			
December 2013	Asset Rationalisation Programme 2013/14 and Strategic Asset Management Plan 2014/15	Wednesday, 09/04/14 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor and Cabinet Member for Regeneration			
February 2014	Campshill Road Extra Care Scheme	Wednesday, 09/04/14 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Susan Wise, Cabinet Member for Customer Services			
March 2014	Changes to the Fixed Penalty Notice Charges	Wednesday, 09/04/14 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Susan Wise, Cabinet Member for Customer Services			
February 2014	Holbeach Primary School and Sir Francis Drake Primary School Statutory Notice and Decision	Wednesday, 09/04/14 Mayor and Cabinet	Frankie Sulke, Executive Director for Children and Young People and Councillor Helen Klier, Cabinet Member for Children and Young People			
February 2014	No Recourse to Public Funds	Wednesday,	Kevin Sheehan,			

FORWARD PLAN – KEY DECISIONS						
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials	
	Policy	09/04/14 Mayor and Cabinet	Executive Director for Customer Services and Councillor Susan Wise, Cabinet Member for Customer Services			
March 2014	Surrey Canal Triangle - Compulsory Purchase Order Resolution	Wednesday, 09/04/14 Mayor and Cabinet	Janet Senior, Executive Director for Resources & Regeneration and Councillor Alan Smith, Deputy Mayor and Cabinet Member for Regeneration			
February 2014	Award of Contract for Provision and Support of Multi-Functional Devices	Wednesday, 09/04/14 Mayor and Cabinet (Contracts)	Janet Senior, Executive Director for Resources & Regeneration and Councillor Paul Maslin, Cabinet Member for Resources			
March 2014	Delegation of Award of Construction Contracts at Coopers Lane, John Ball, Adamsrill and Haseltine Primary Schools	Wednesday, 09/04/14 Mayor and Cabinet (Contracts)	Frankie Sulke, Executive Director for Children and Young People and Councillor Helen Klier, Cabinet Member for Children and Young People			
August 2013	Discretionary rate relief - awards over £10,000	Wednesday, 09/04/14 Mayor and Cabinet (Contracts)	Kevin Sheehan, Executive Director for Customer Services and Councillor Chris Best, Cabinet Member for Community Services & Older People			

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials

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